

European Hotel Performance Update

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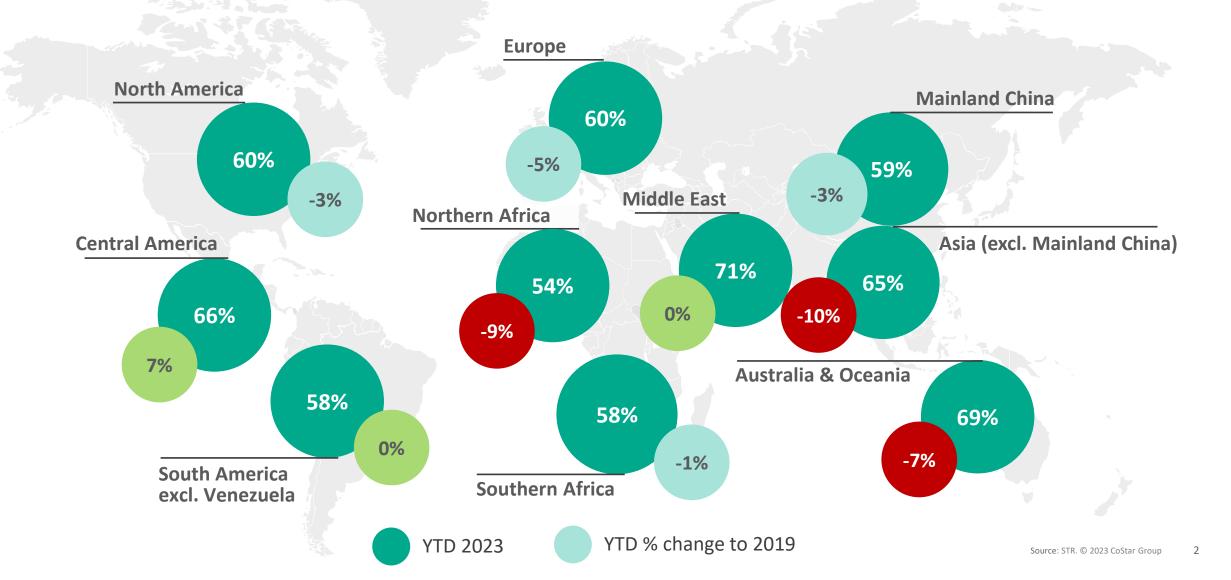
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YTD March 2023 occupancy is on par with same time 2019



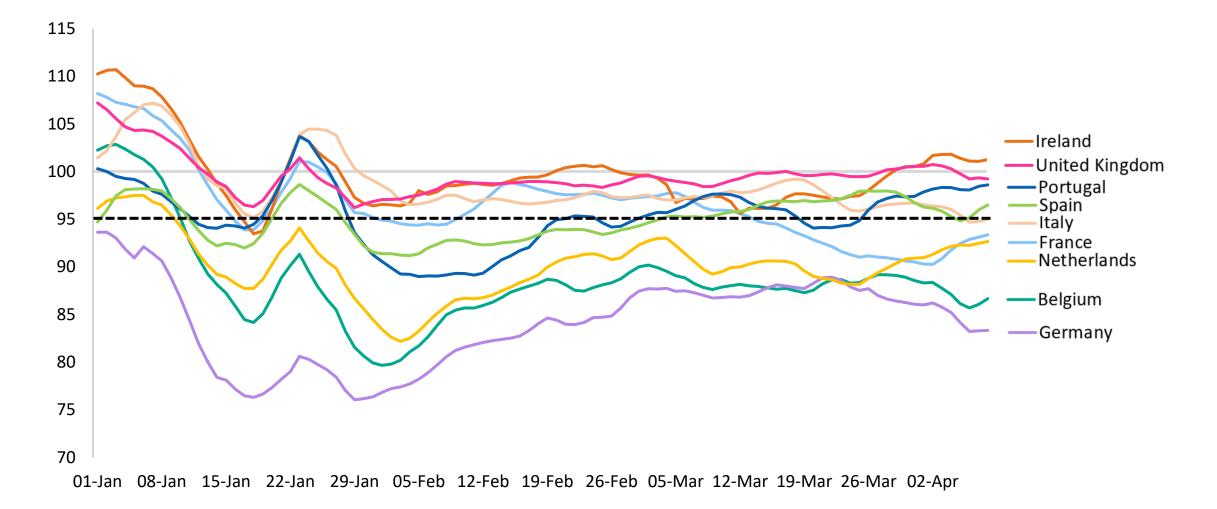
Occupancy (Std), March YTD 2023 and YTD % change to 2019



Germany, Belgium, Netherlands and France recovery lagging 🛛 🖅 CoStar[™]



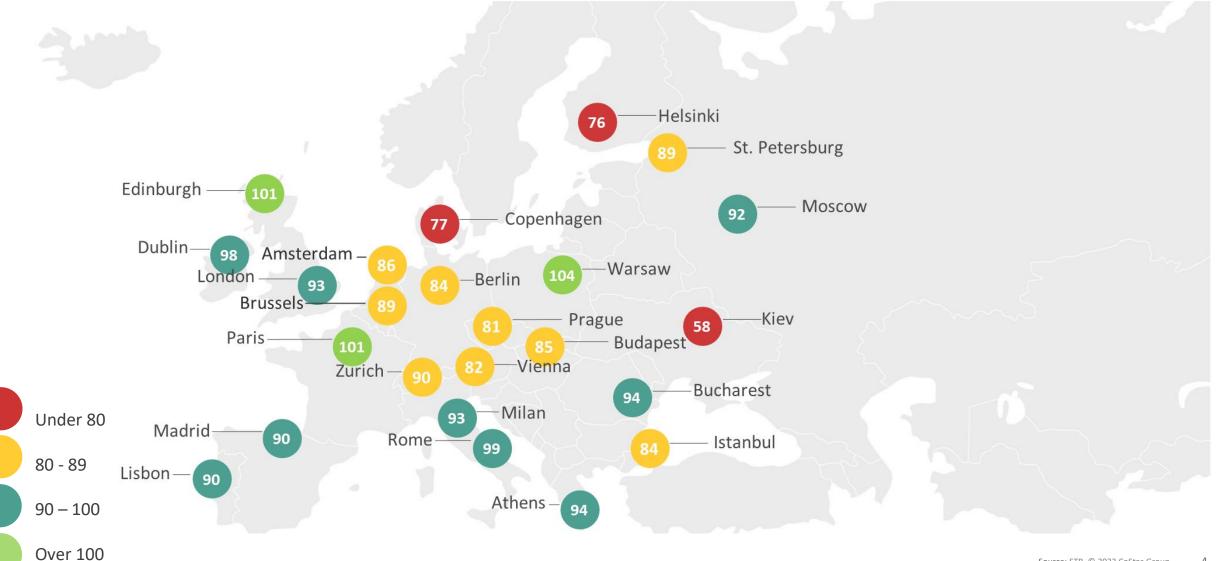
Occ R28 (Std) indexed to 2019, January 2023 – April 2023



Gateway city performance broadly mirroring country trends



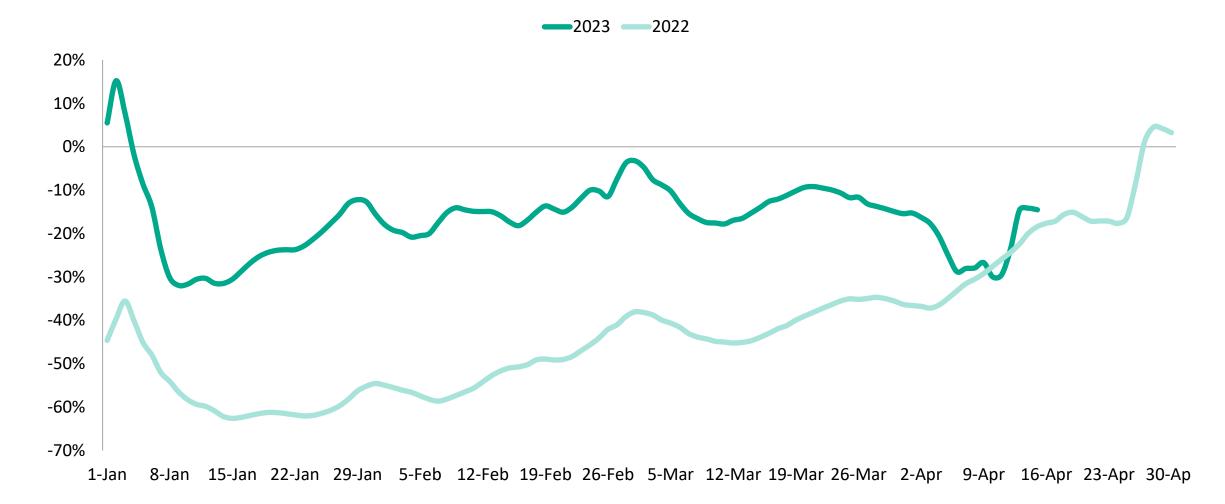
European markets, Occ (Std), March YTD 2023 indexed to 2019



Germany had a tough Q1 last year too – but did recover



Germany, R7 occ % change to 2019, Jan - April 2023 & 2022

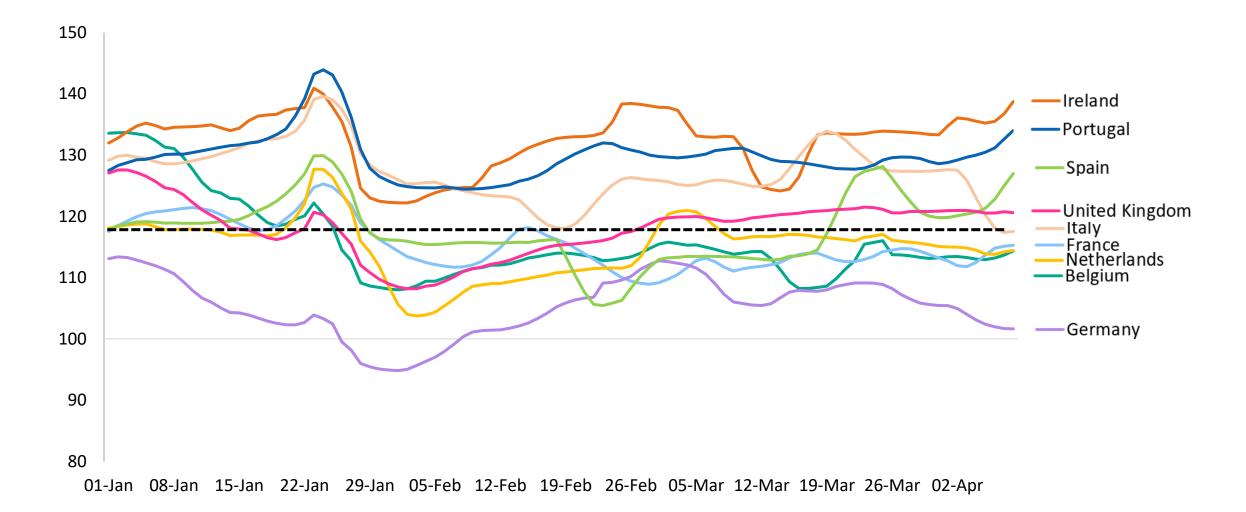


str CoStar[™] ADR growth in most regions is ahead of inflation ADR (USD & CC), March YTD 2023 and YTD % change to 2019 Europe **North America Mainland China** 130 154 21% 68 1% **Middle East** 19% **Northern Africa Central America** Asia (excl. Mainland China) 186 127 118 178 27% 16% 81% 20% Australia & Oceania 105 134 175 55% 25% 25% **South America Southern Africa** excl. Venezuela YTD % change to 2019 YTD 2023 Source: STR. © 2023 CoStar Group 6

ADR growth closely correlated to occupancy recovery



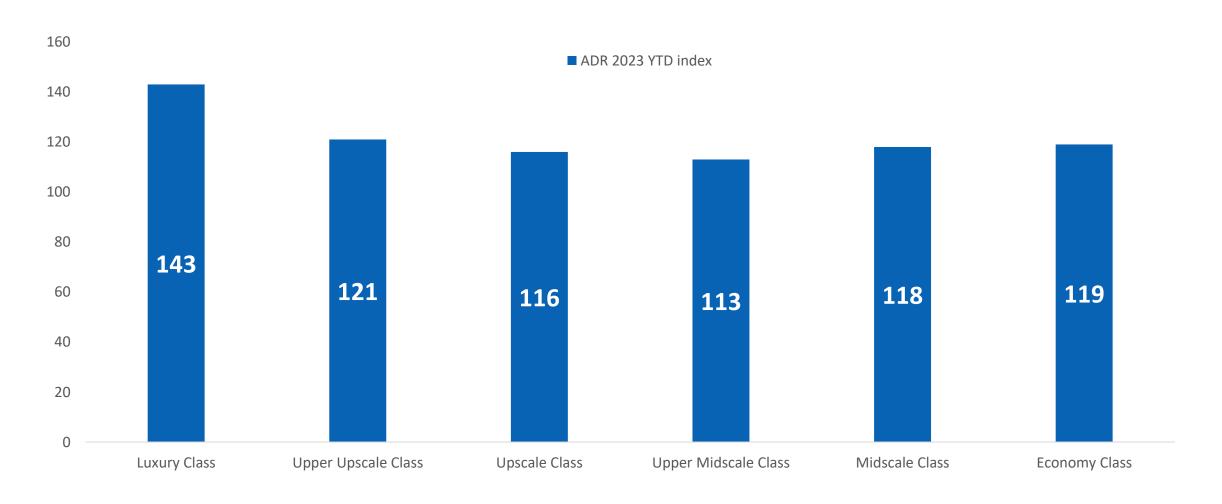
ADR R28 (LC) indexed to 2019, January 2023 – April 2023



Europe luxury class ADR tops the charts, despite occupancy



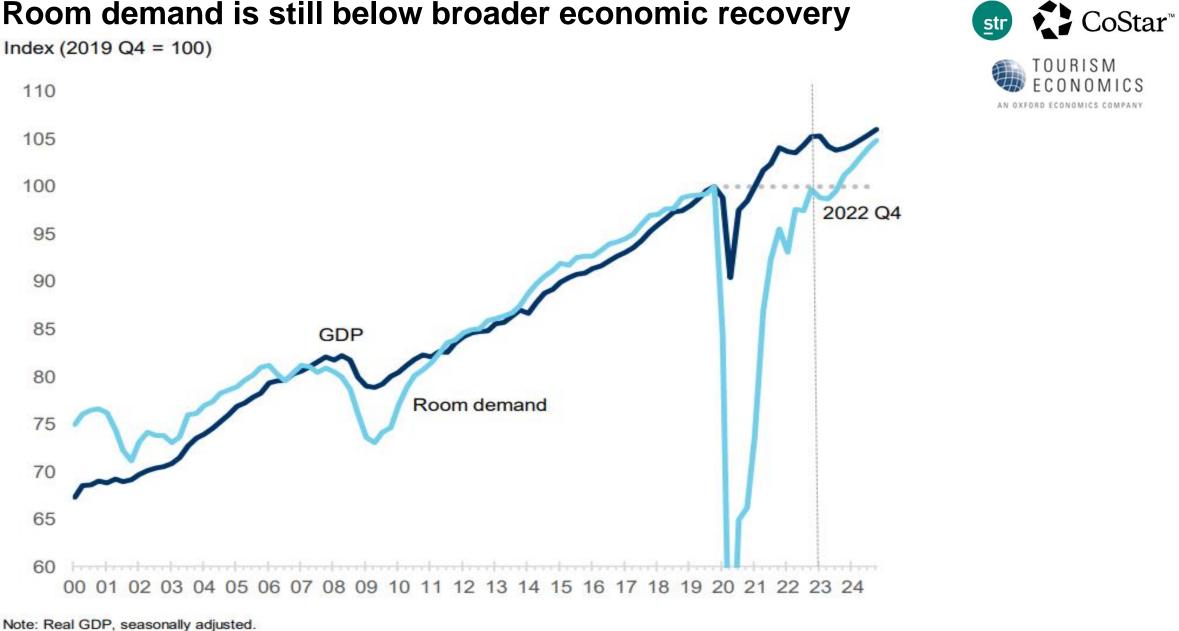
Europe ADR EUR (CC), indexed to 2019, March YTD 2023







Outlook



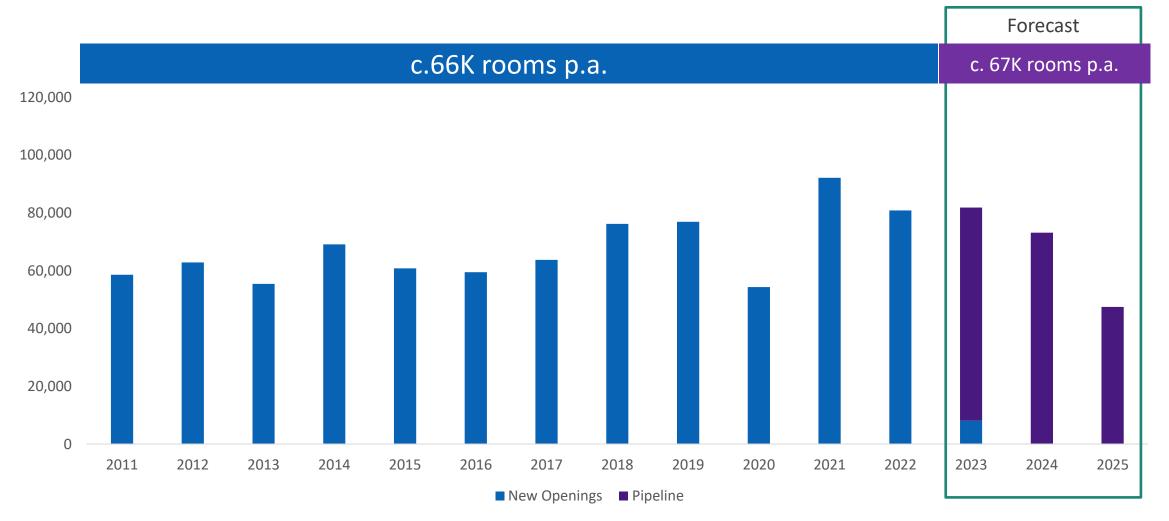
Room demand is still below broader economic recovery

Source: BEA; STR; Oxford Economics

Supply growth inline with historic trends but is dipping



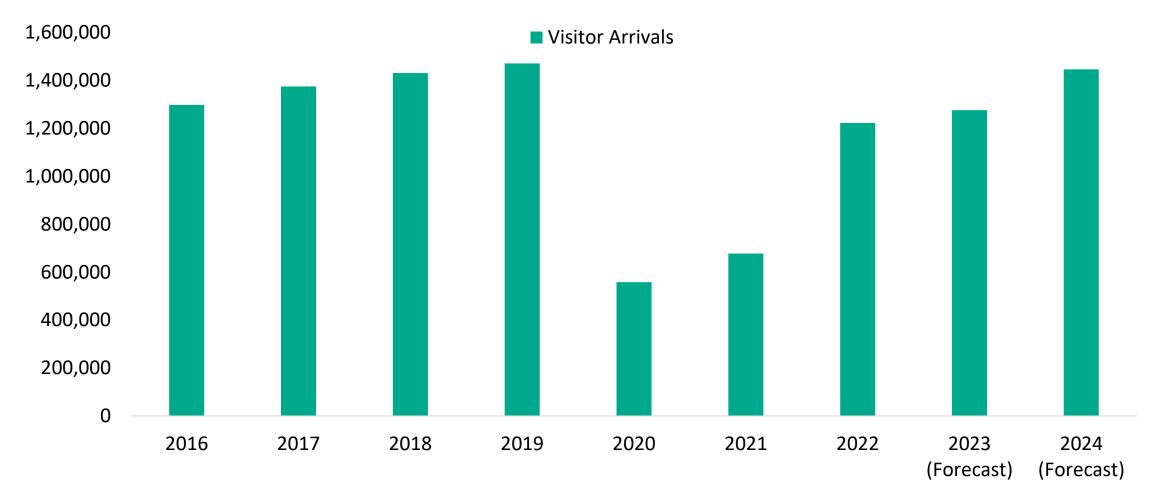
Europe, New Openings & Pipeline (Europe Completion & Delay Rates Applied), 2011-25



2023 arrivals are expected to improve on 2022

Europe International Visitor Arrivals (000s)





Business on books suggests Q2 2023 will be stronger than PY of CoStar

Average Occ on the books for the next 90 days as at 17 April 2023 and vs Occ on the books STLY

	Average BoB next 90 days	vs STLY
Rome	64%	+23%
Lisbon	52%	+17%
Amsterdam	55%	+12%
Madrid	43%	+11%
Brussels	41%	+10%
London	48%	+9%
Paris	50%	+6%
Dublin	64%	+6%
Berlin	51%	+6%

Summary



Demand drivers still offsetting broader economic concerns:

- Favourable FX for dollarized international travellers
- Continued business travel recovery
- Increasing airlift

ADR gains holding

- Significant growth in the prior year due to pent-up demand
- Despite pent-up receding, gains have held
- Limited supply growth should support sustainability