A balanced earnings development





Interim presentation

24 October, 2019

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A balanced earnings development



- 1) Measured as net operating income Property Management and gross profit plus depreciation Operating Activities
- 2) Measured as growth in EPRA NAV, including dividend and excluding proceeds from directed share issue, at annual rate
- 3) For comparable units adjusted for currency effects

net operating income¹⁾



Operator Activities³⁾

Tangible increase in total net operating income

Based on a combination of factors



- + Value-adding acquisitions
- + Good rental growth in Finland and Sweden
- + Good development in Brussels
- + Positive currency effects

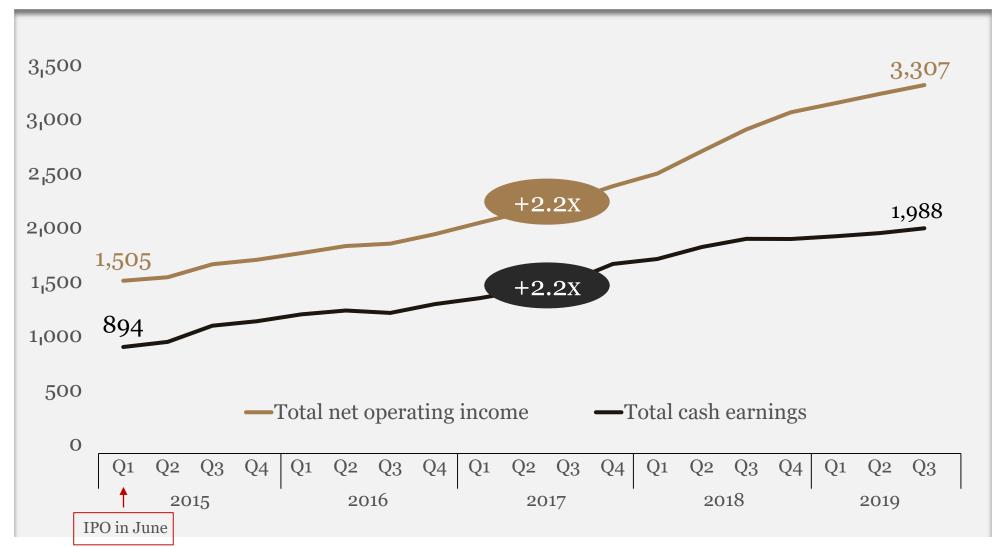
- Increased hotel supply in some markets
- Challenging comparative figures
- Renovation disturbances

-) Excluding IFRS 16 the increase was MSEK 61, or 7 percent
- 2) Excluding IFRS 16 the increase was MSEK 190, or 8 percent



Focus on profitable growth (R12M)

Continuously high business tempo reflected in earnings





Portfolio overview

Well-diversified portfolio dominated by revenue-based leases

| Pandox Group | Property Management | Operator Activities |
|---|-------------------------------------|------------------------------------|
| 146 Hotel properties 32,732 Rooms | 130 Leased properties 27,773 Rooms | 16 Operated properties 4,959 Rooms |
| SEK 59.7bn Property market value | 85% Property market value | 15% Property market value |
| 110perty market value | 5.47% Valuation yield | 6.53% Valuation yield |

Based on portfolio market value as of 30 September 2019 (rounded percentages)



Acquisition of two hotels in the Hague and Hannover

Full-service hotels in growing congress and event destinations

- > Operator Activities
- > Purchase price of MEUR 83
- > Initial yield of approximately 6.5 percent
- Managed by Grape Hospitality through a management agreement with Pandox under the Novotel brand
- Well-invested with good guest reviews and growth potential
- > Total of 421 rooms
- > MEUR 16 in sales and MEUR 5.4 in NOI (expected 2020)







Two full-service hotels in strategic locations

Well-positioned in their markets and with growth potential





Novotel Den Haag – 216 rooms – full-service

Novotel Hannover – 205 rooms – full-service

The world of Pandox including announced acquisition





A broad selection of operators and brands





































Hilton **Garden Inn**°











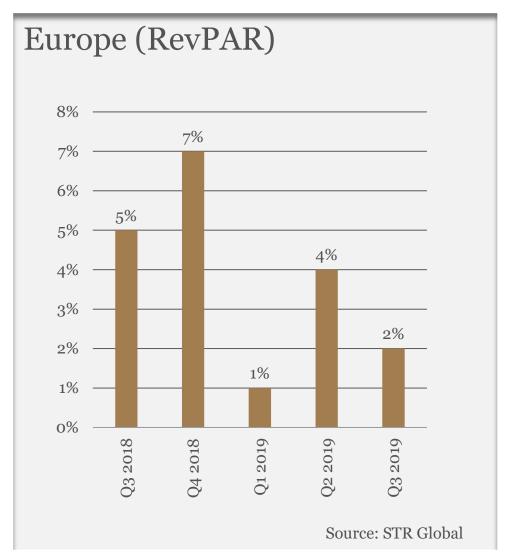


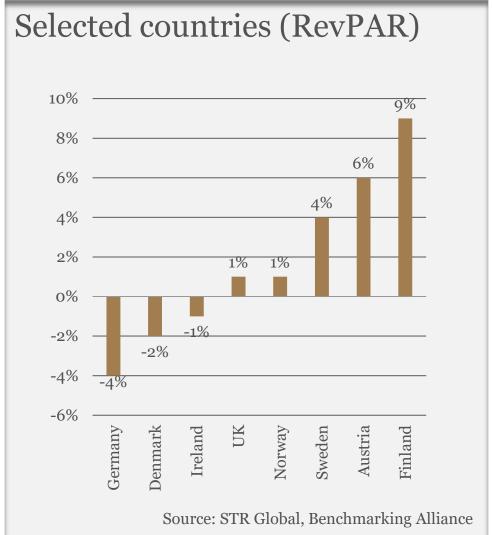






Demand remained positive (RevPAR Q3 y/y)



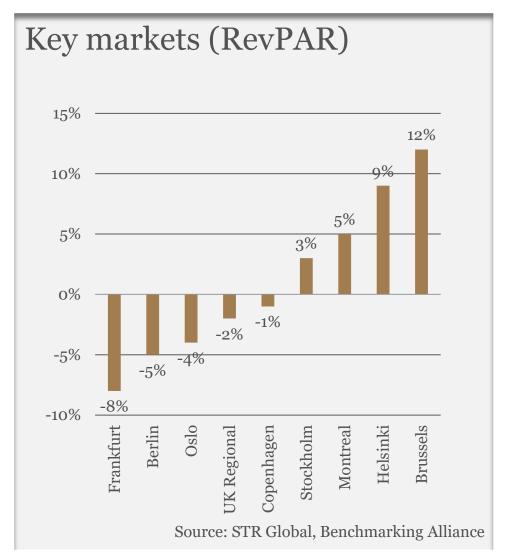


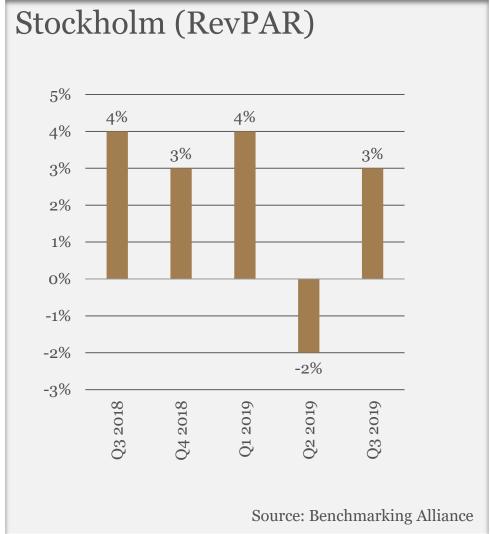


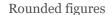
Rounded figures



Diversification limits portfolio fluctuations (RevPAR Q3 y/y)







Rounded figures



Financial highlights

Positive rental growth

| Key figures | | | | |
|--|------------|------------|----------|------------|
| (MSEK) | Q3 2019 | Q3 2018 | chg % | FY 2018 |
| Revenue Property Management (Note 1) | 851 | 810 | 5 | 2,971 |
| Net operating income Property Management (Note 1) | 761 | 698 | 9 | 2,517 |
| Net operating income <i>Operator Activities (Note 1)</i> | 160 | 142 | 12 | 540 |
| EBITDA (Note 1) | 881 | 806 | 9 | 2,909 |
| Profit for the period (Note 1) | 242 | 833 | -71 | 2,823 |
| Cash earnings (Note 1) | 581 | 535 | 9 | 1,890 |
| Per share data (SEK) | | | | |
| Earnings per share (Note 1,2,3) | 1.45 | 4.98 | -71 | 16.83 |
| Cash earnings (Note 1,2,3) | 3.47 | 3.18 | 9 | 11.26 |
| EPRA NAV (Note 3) | 184.03 | 158.44 | 16 | 164.04 |

(Note 1) See page 24 in interim report January-September 2019 for summary of reclassifications, acquisitions and divestments. (Note 2) Based on total and weighted number of shares 167,499,999 for Q3 2019, Q3 2018 and FY 2018. (Note 3) After non-controlling interest.

(XX) Pandox

Comments on the quarter

- Property Management: LFL¹ increase in revenue and net operating income of 2.6 and 1.7 percent respectively
- Operator Activities: LFL¹ decrease in net operating income of 1.2 percent
- End of period, EPRA NAV per share amounted to SEK 184.03, an increase of SEK 19.99 from year-end 2018. Adjusted for dividend the annualised return was 19 percent
- > For the year, Investment Properties experienced an unrealised and realised portfolio value increase of 2.3 percent. For Operating Properties (information purposes only) the unrealised value increase was 4.1 percent
- > IFRS 16 applied from 1 January 2019

¹For comparable units adjusted for currency effects

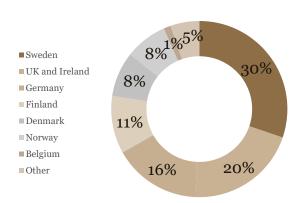
Positive effects from diversification

Property Management

| Net operating income | | | |
|------------------------------------|--------------------|------------|------------|
| (MSEK) | Q3 2019 | Q3 2018 | FY 2018 |
| Rental income | 820 | 766 | 2,809 |
| Other property income | 31 | 44 | 162 |
| Costs* | -100 | -112 | -454 |
| Net operating income Ex IFRS 16: M | SEK 748 761 | 698 | 2,517 |

^{*}Including property administration costs

Rental income Jul – Sep 2019 in %



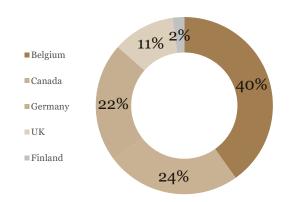
- > Q3 2019 LFL¹) rental income and net operating income increased by 2.6 and 1.7 percent respectively
- > Good contribution from acquisitions, growth in Sweden and Finland, and positive currency effects
- > Negative effects from new supply and renovations in selected markets

Renovation and start-up cost weighed on earnings

Operator Activities

| Net operating income | | | | |
|-------------------------------------|----------------------|-------------|------------|-------------|
| (MSEK) | | Q3 2019 | Q3 2018 | FY 2018 |
| Revenue | | 600 | 531 | 2,153 |
| Costs | | -491 | -429 | -1,776 |
| Gross Profit | | 110 | 102 | 3 77 |
| Add: Depreciation included in costs | | 50 | 40 | 163 |
| Net operating income | Ex IFRS 16: MSEK 153 | 160 | 142 | 540 |
| NOI margin | | 2 7% | 27% | 25% |

Revenues Jul – Sep 2019 in %



- > Q3 2019 LFL¹⁾ revenue increased by 2.3 percent and net operating profit decreased by 1.2 percent
- > Revenue driven by acquisitions, good development in Brussels and German domestic regional cities, as well as positive currency effects
- NOI negatively affected by renovation of Hilton Brussels City and start-up costs for DoubleTree by Hilton Montreal

¹⁾For comparable units adjusted for currency effects

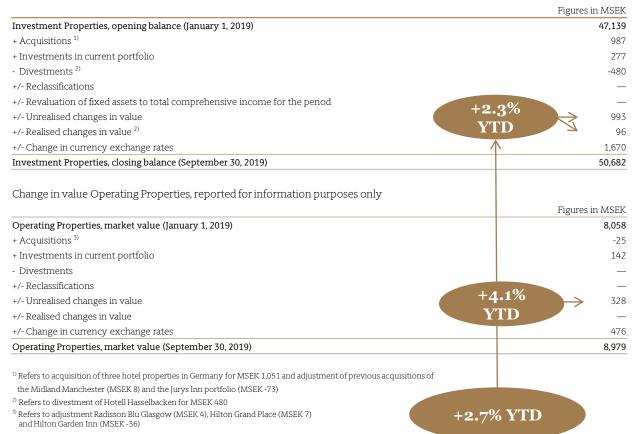


Property portfolio

Strong value increase in the quarter

Change in value (MSEK)

Change in value Investment Properties



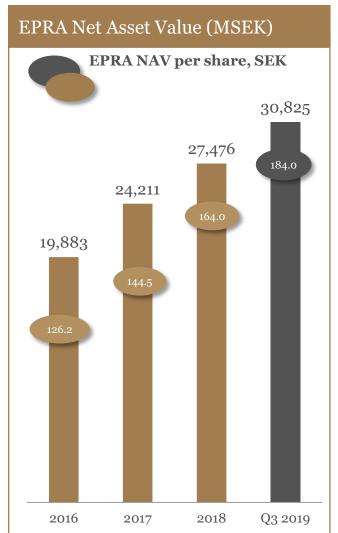
Comments per 30 September, 2019

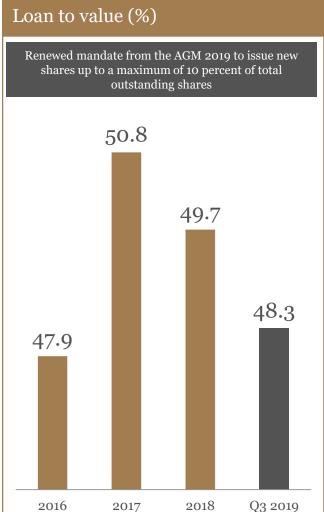
- Total property portfolio market value amounted to MSEK 59,661 (55,197)
- Average valuation yield for Investment Properties was 5.47 (5.51) percent and for Operating Properties 6.53 (6.74) percent
- Approximately 38 percent of property portfolio externally valued in Q3
- External valuations in line with and confirms Pandox's internal valuations
- Acquisition of three hotel properties in Germany completed 1 July
- Divestment of hotel building in Sweden completed 2 September
- Agreement to acquire two hotel properties in Germany and Netherlands 17 October, expected to be completed during Q4 2019

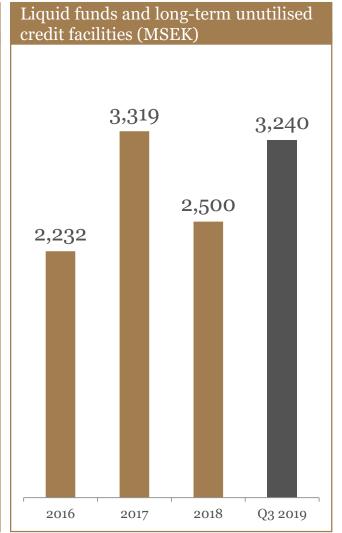


Financing and capital structure

Sustained growth in EPRA NAV and maintained financial flexibility



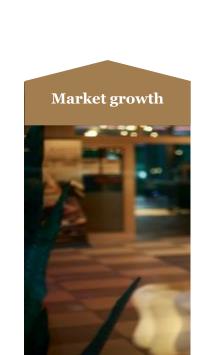






For definitions see page 26 in interim report January-September 2019

The main drivers for growth

















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The Hotel Brussels