





Interim presentation

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## A stable earnings development

21%
Return on equity<sup>2</sup>

- 1 Profitable acquisitions
- 2 Positive effects from product development
- 3 A seasonally weak quarter and Easter effect

24%

Growth in total net operating income<sup>1</sup>

Flat

LFL growth in NOI Property Management<sup>3</sup> 21%

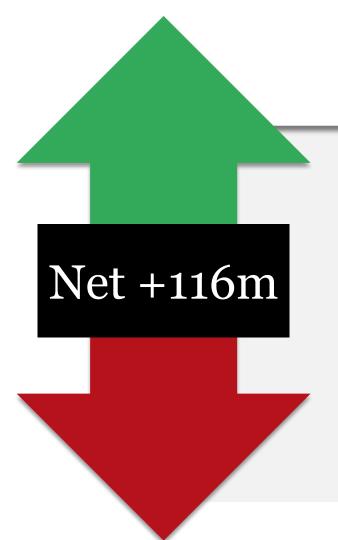
LFL growth in NOI Operator Activities<sup>3</sup>

- 1) Measured as net operating income Property Management and gross profit plus depreciation Operating Activities.
- 2) Measured as growth in EPRA NAV, including dividend and excluding proceeds from directed share issue, at annual rate.
- 3) Adjusted for currency effects and comparable units.



## Substantial increase in net operating income (total NOI)

Based on a combination of factors

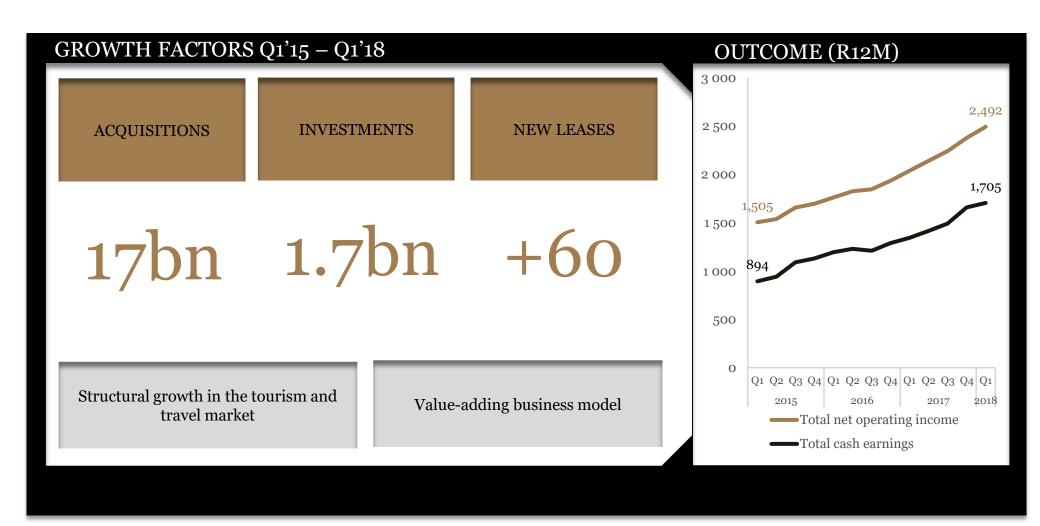


- + Well-performing acquisitions
- + Positive development in the UK and Ireland
- + Positive mix effects in Property Management
- + Stable underlying market conditions
- Seasonally weak quarter
- Negative calendar effect
- Weaker trade fair calendar in Germany
- On-going capacity expansion in Stockholm



## Focus on profitable growth

High business tempo





## Portfolio overview

Well-diversified portfolio dominated by revenue-based leases

Pandox Group	Property Management	Operator Activities	
143 Hotel properties 31,628 Rooms	128 Leased properties 29,918 Rooms	15 Operated properties 4,710 Rooms	
SEK <b>52.1bn</b> Property market value	86% Property market value	14% Property market value	
rroperty market value	5.6% Valuation yield	7.3% Valuation yield	



## The new world of Pandox





# A broad selection of operators and brands







































## Positive development in the UK and Ireland

Acquisition off to a good start



Well-established hotels with strong locations. *Good potential to gain market shares.* 



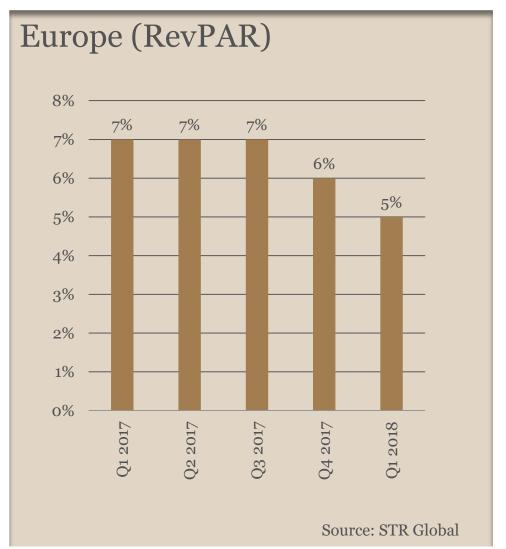
Good growth in the UK regional hotel market *RevPAR increased 2 percent vs a decrease of 1 percent in London.* 

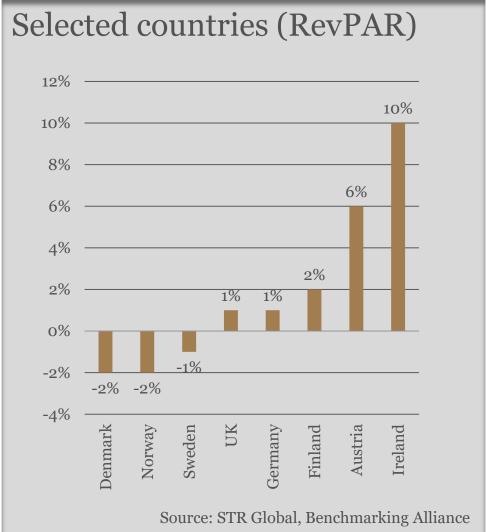


Strong growth in Ireland *RevPAR increased by 10 percent.* 



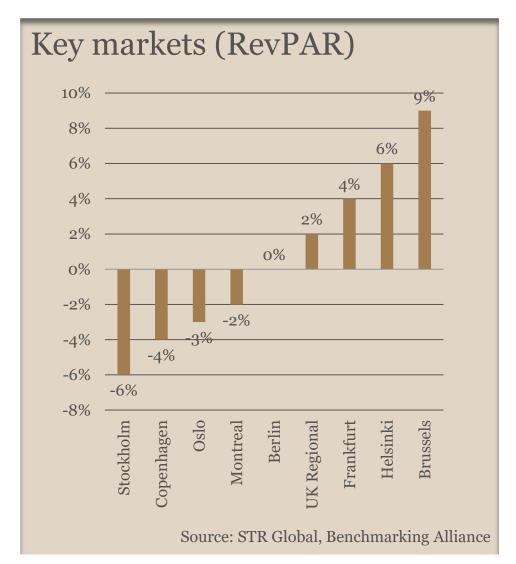
## Good growth in Europe (RevPAR Q1 y/y)

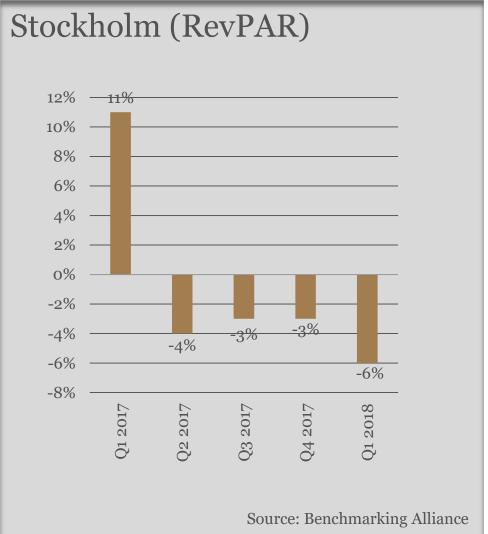






# Easter weighed on Northern Europe (RevPAR Q1 y/y)







## Financial highlights

### Stable earnings development

Key figures				
(MSEK)	Q1 2018	Q1 2017	chg %	FY 2017
Revenue Property Management (Note 1)	621	474	31	2,202
Net operating income Property Management (Note 1)	528	396	33	1,882
Net operating income Operator Activities (Note 1)	66	82	-20	494
EBITDA (Note 1)	560	450	24	2,252
Profit for the period (Note 1)	452	527	-14	3,148
Cash earnings (Note 1)	336	290	16	1,660
Per share data (SEK)				
Earnings per share (Note 1,2,3)	2.69	3.31	-19	19.89
Cash earnings (Note 1,2,3)	2.00	1.81	10	10.46
EPRA NAV (Note 3)	151.81	125.67	n.m.	144.54

#### Comments on the quarter

- Property Management: LFL¹ growth in revenue and net operating income of
   o.5 percent and o.1 percent, respectively.
- Operator Activities: Improved profitability with a LFL¹ increase in net operating income of 21 percent.
- > EPRA NAV per share amounted to SEK 151.81, an increase by SEK 7.27 from year-end 2017. Adjusted for dividend and new share issue the annualised return was 21 percent.
- > YTD Investment Properties experienced an unrealised and realised portfolio value increase of 0.3 percent. For Operating Properties (information purposes only) the unrealised value increase was unchanged.

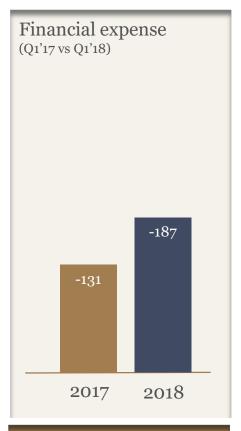
 $(Note\ 1)\ See\ page\ 20\ in\ interim\ report\ January-March\ 2018\ for\ summary\ of\ reclassifications, acquisitions\ and\ divestments.$ 

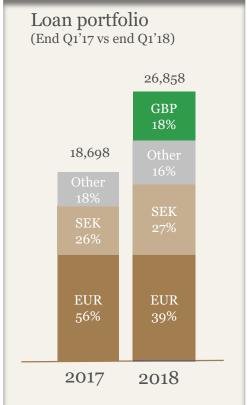
(Note 2) Based on total and weighted number of shares 167,499,999 for Q1 2018, 157,499,999 for Q1 2017 and 157,856,163 for FY 2017. (Note 3) After non-controlling interest.

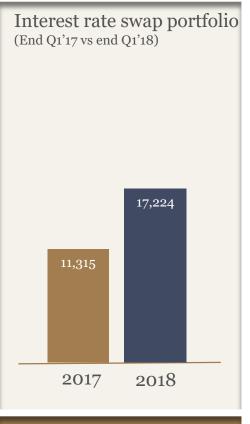


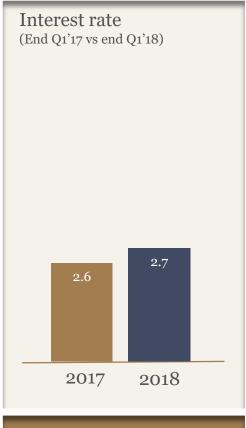
## Financial expense

## More loans in foreign currencies









Several factors at play

Larger loan portfolio and more loans in foreign currencies

A higher share of loan portfolio being hedged

Slightly higher interest rate

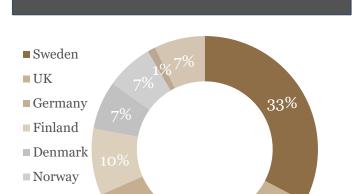


## Positive underlying growth

#### **Property Management**

Net operating income			
(MSEK)	Q1 2018	Q1 2017	FY 2017
Rental income	600	456	2,121
Other property income	21	18	81
Costs*	-93	-88	-321
Net operating income	528	396	1,882

<sup>\*</sup>Including property administration costs



Rental income Mar-Jan 2018 in %

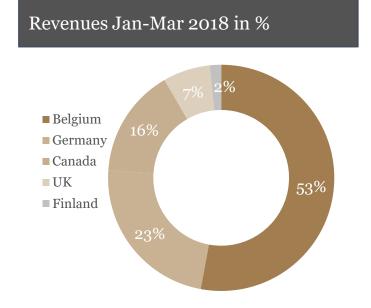
- > Q1 2018 LFL¹ rental income and net operating income increased by 0.5 percent and 0.1 percent, respectively
- > Seasonally weak quarter with negative timing of Easter and challenging comparisons in some markets
- Positive development in the recently acquired portfolio in the UK and Ireland
- NH Brussels Bloom and NH Brussels EU Berlaymont reclassified to Property Management 1 February

■ Belgium ■ Other

## Brussels approaching pre-terror levels

#### Operator Activities

Net operating income					
(MSEK)	Q1 2018	Q1 2017	FY 2017		
Revenue	431	521	2,067		
Costs	-404	-479	-1,743		
Gross Profit	27	42	324		
Add: Depreciation included in costs	39	40	170		
Net operating income	66	82	494		
NOI margin	15%	16%	24%		



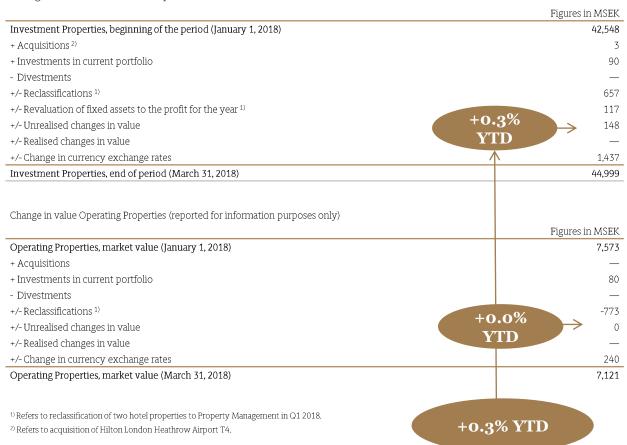
- > Q1 2018 LFL¹ revenue increased by 4 percent and net operating income by 21 percent
- > Sesonality, negative calendar effect while Montreal faced tough comparison and competing hotel capacity
- NOI improvement driven by Brussels now approaching the levels before the terror attacks 2015-2016
- > NH Brussels Bloom and NH Brussels EU Berlaymont reclassified to Property Management 1 February
- Former Scandic Grand Place remains closed for renovation

# Property portfolio

## Marginally lower yields in the quarter

#### Change in value (MSEK)

Change in value Investment Properties



#### Comments per 31 March, 2018

- Total property portfolio market value amounted to MSEK 52,120 (50,121)
- Average valuation yield for Investment Properties was 5.6 (5.6) percent and for Operating Properties 7.3 (7.3) percent
- External valuations in line with and confirms Pandox's internal valuations

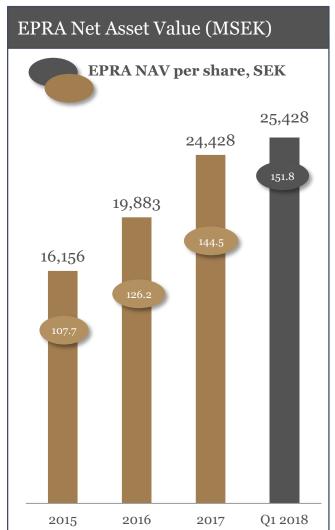
Portfolio changes 2018 YTD:

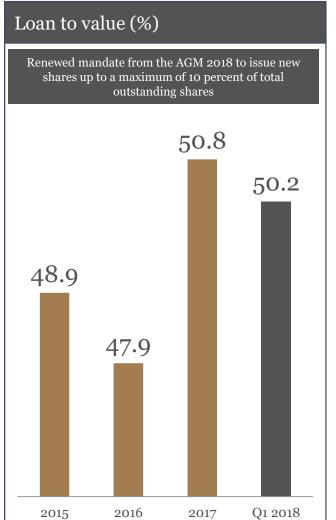
Reclassification of two hotels to Property
Management 1 February

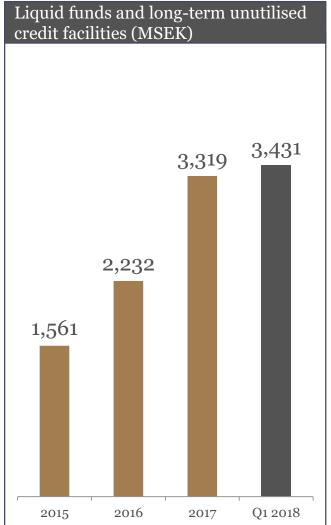


## Financing and capital structure

Solid growth in EPRA NAV and maintained financial flexibility









# The main drivers for growth in cash earnings











Organic growth



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expectations expressed in this

presentation.