

Europe Recovery: Ready, Steady, Go!

July 2021

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1. The first half of the year has been tough

2. But the outlook is improving significantly

3. Conclusions

Some very important points to start with

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Thank you Anders



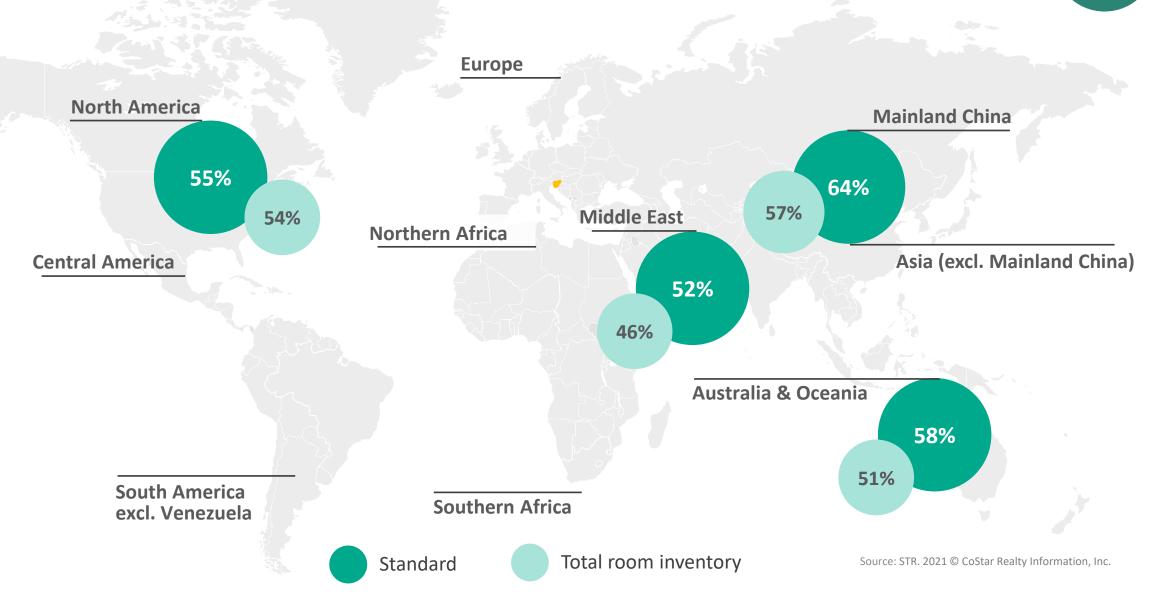




The first half of the year has been tough

The recovery was underway for some...

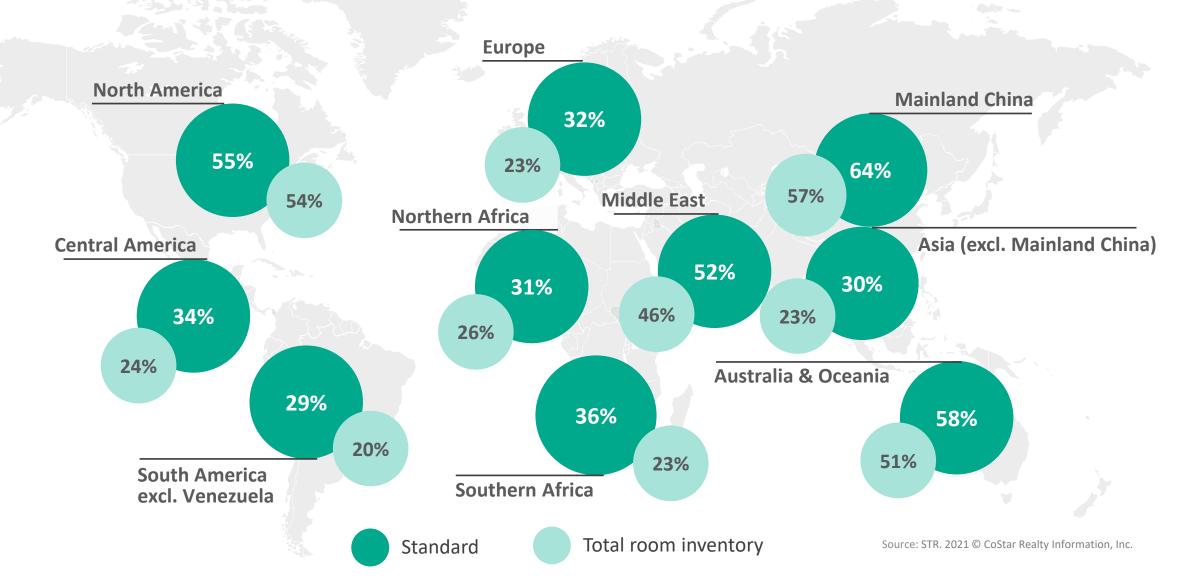
Occupancy, open hotels (standard) & total room inventory (TRI), May 2021



.... But others still bouncing along the bottom

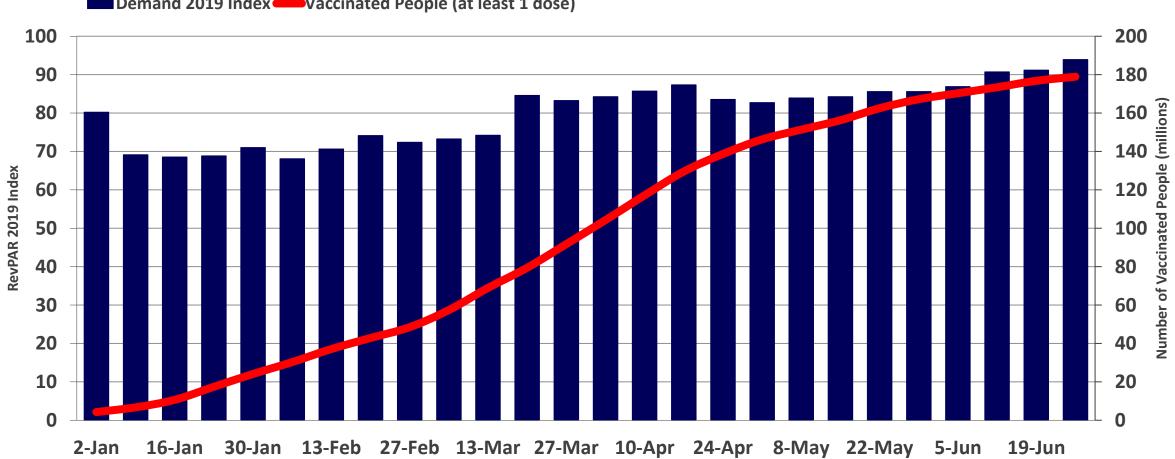
Occupancy, open hotels (standard) & total room inventory (TRI), May 2021





The US has overtook China as the benchmark of recovery

U.S. Weekly Demand Indexed to 2019 and COVID Vaccinated People

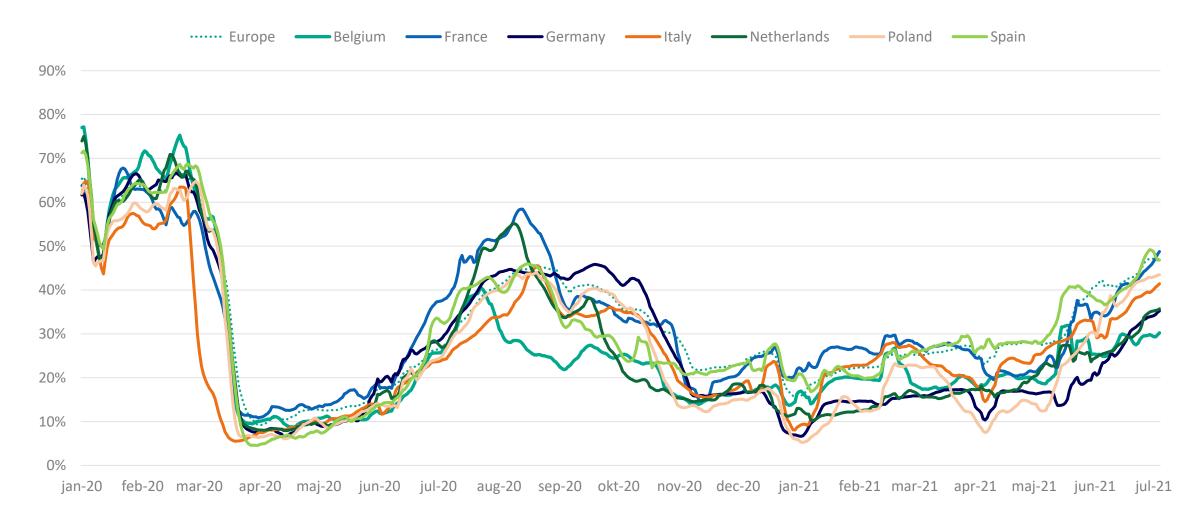


Demand 2019 Index Vaccinated People (at least 1 dose)



Whilst performance was bleak across Europe...

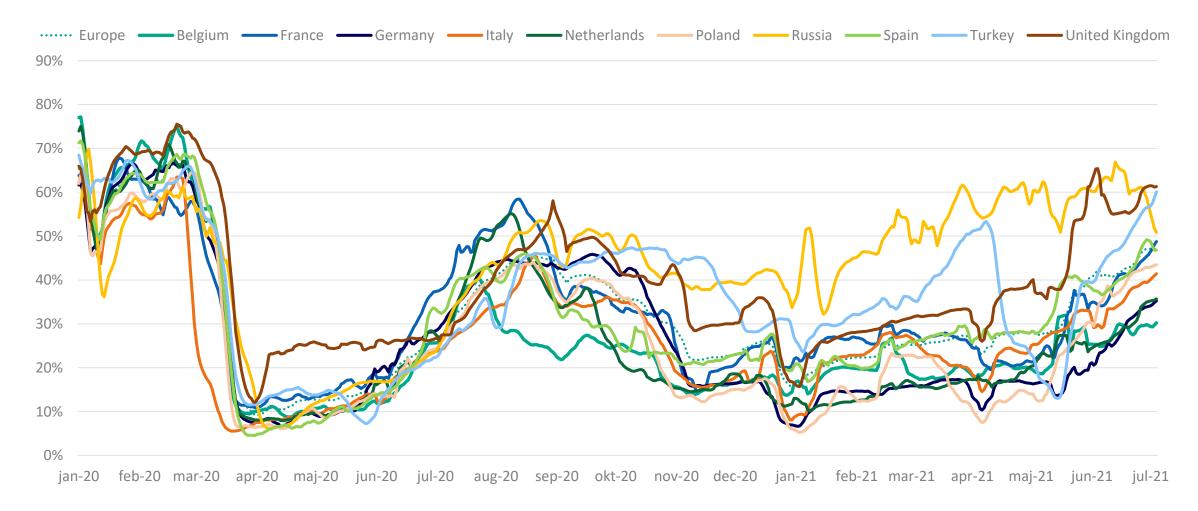
Rolling 7 days Occupancy (Standard), 1st Jan 2020 - 4th Jul 2021



... but UK, Turkey & Russia open hotels' occ has bounced to 60%



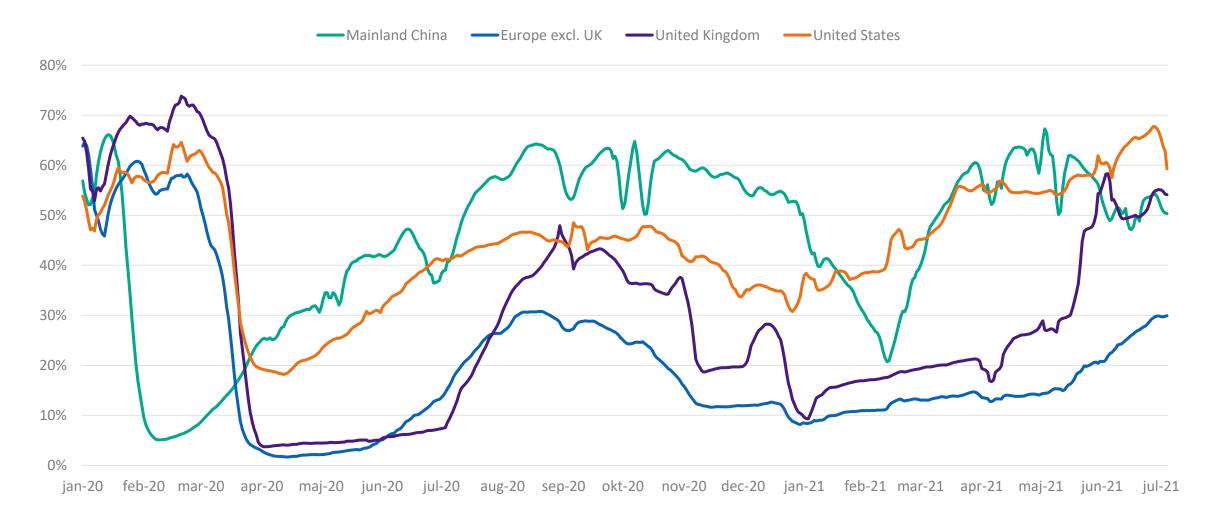
Rolling 7 days Occupancy (Standard), 1st Jan 2020 - 4th Jul 2021



TRI UK occupancy drops to c.55%... but that's still a big recovery

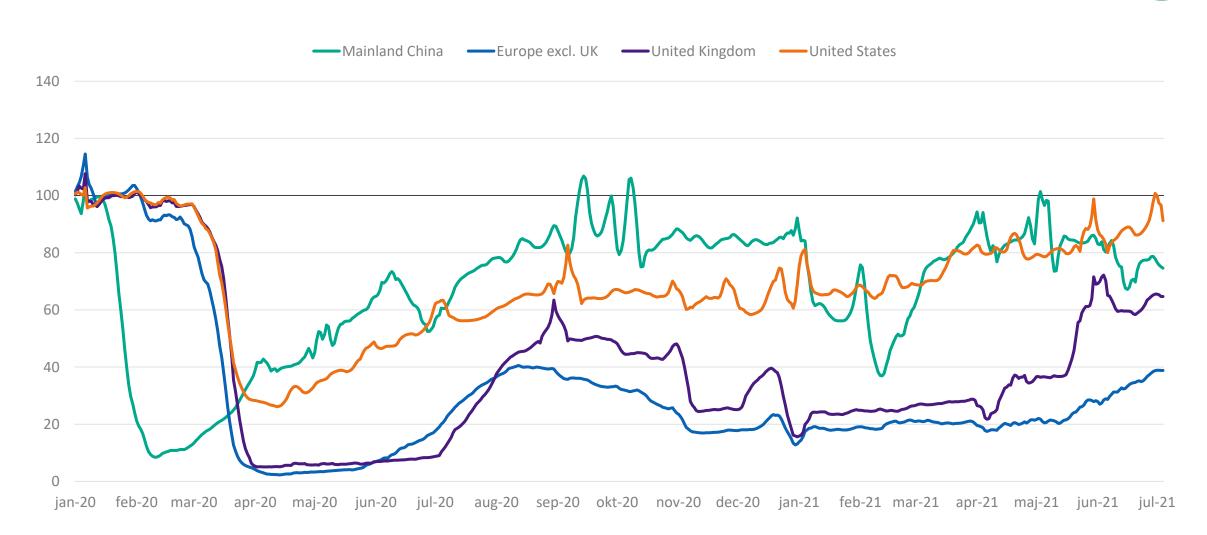


Rolling 7 days occupancy (TRI), 1st Jan 2020 – 4th Jul 2021



UK TRI Occupancy now 35% lower than 2019

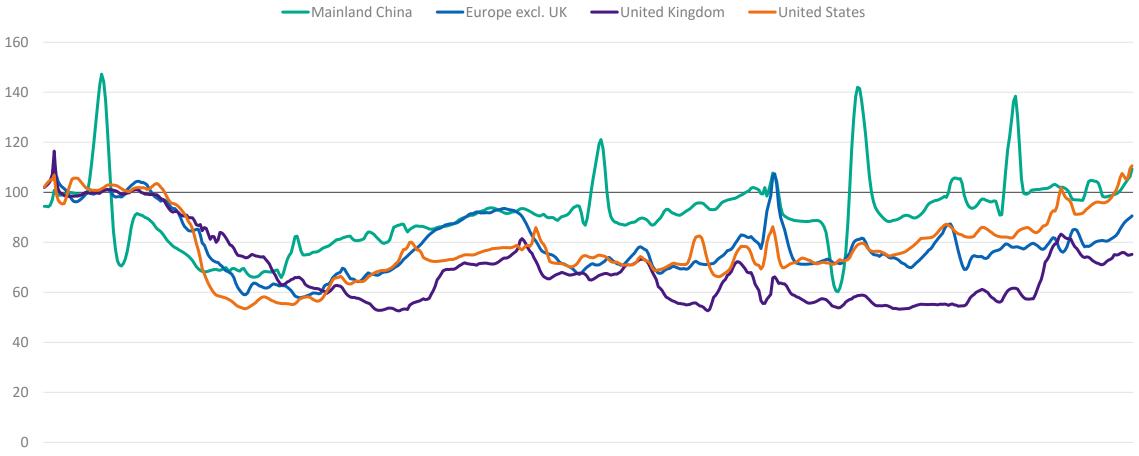
Rolling 7 days occupancy (TRI) indexed to 2019, 1st Jan 2020 – 4th Jul 2021



... and ADR recovered from 40% below to 20% at the same time

Rolling 7 days ADR indexed to 2019, Local currency/Europe in EUR CC, 1st Jan 2020 – 4th Jul 2021

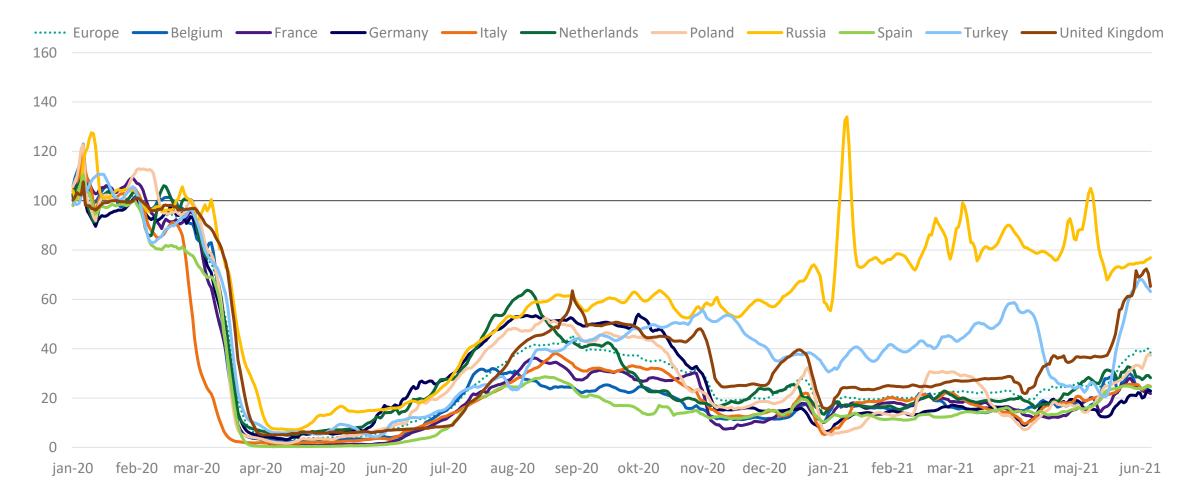




jan-20 feb-20 mar-20 apr-20 maj-20 jun-20 jul-20 aug-20 sep-20 okt-20 nov-20 dec-20 jan-21 feb-21 mar-21 apr-21 maj-21 jun-21 jul-21

Europe overall Occ +60% lower than 2019... but expect a bounce

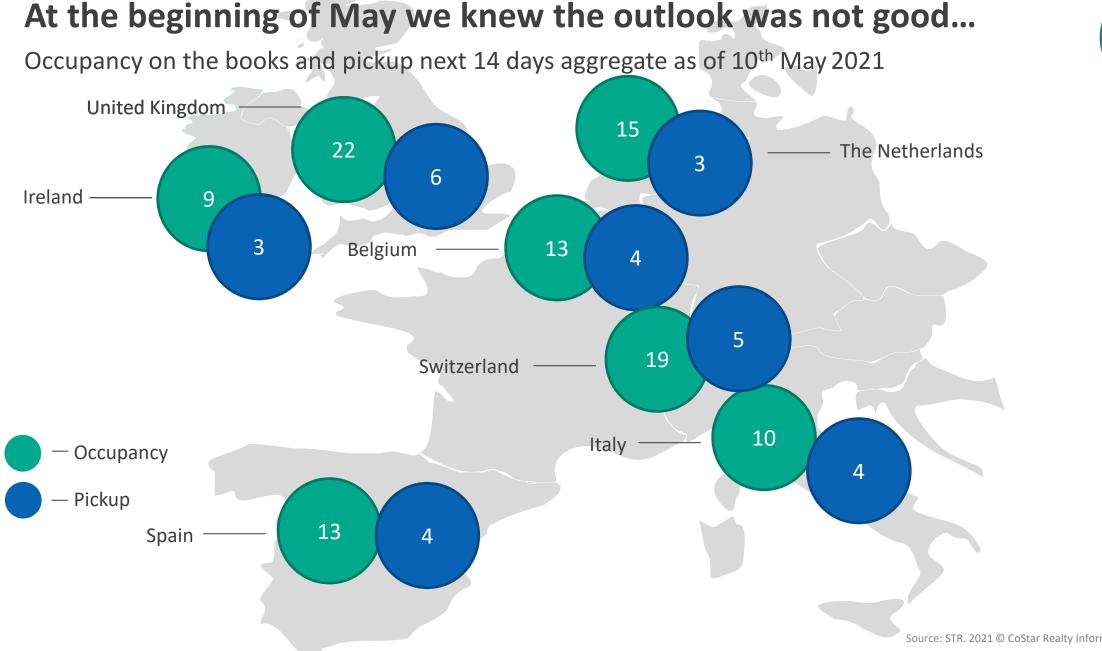
Rolling 7 days Occupancy (TRI) indexed to 2019, 1st Jan 2020 – 4th Jul 2021





Mon 6 May	Tue 7 May	Wed 8 May	Thu 9 May	Fri 10 May	Sat 11 May	Sun 12 May
Sunny	Sunny	Sunny	Sunny	Sunny	Sunny	Sunny
Tonight	Night	Night	Night	Night	Night	
10°C	10°C	12°C	12°C	11°C	11°C	
Clear	Clear	Clear	Clear	Clear	Clear	

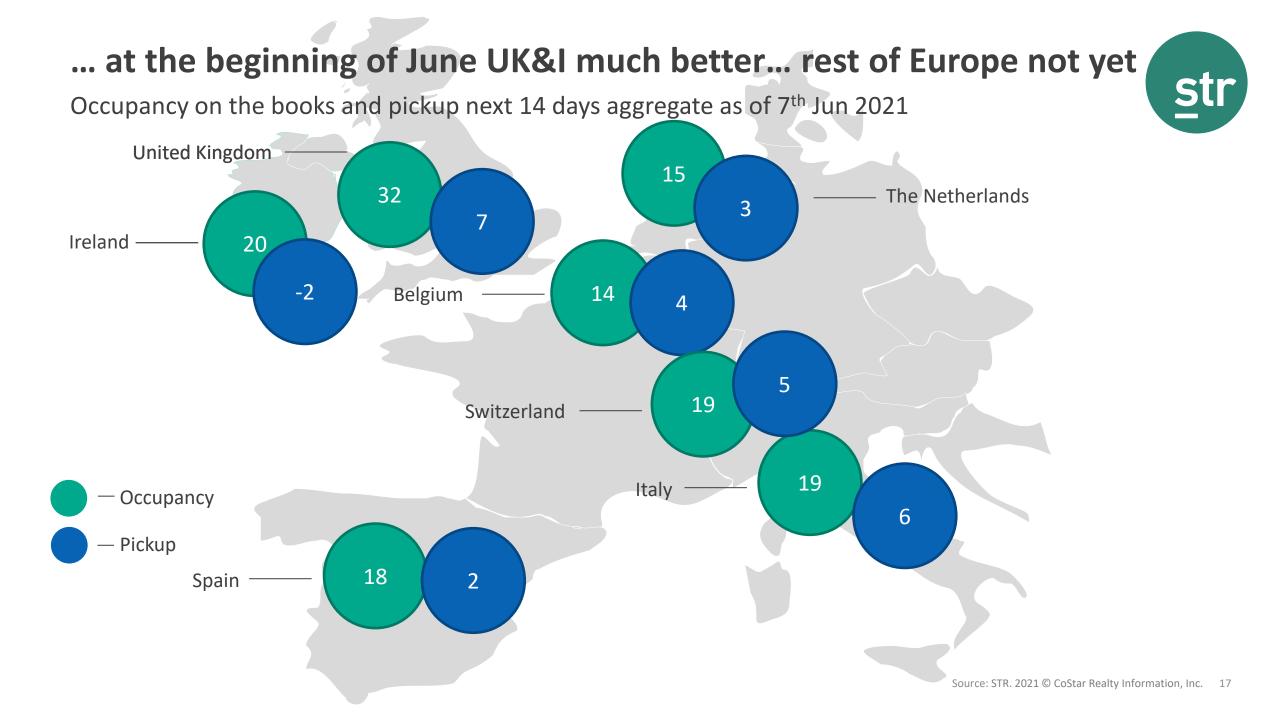
The outlook is improving significantly

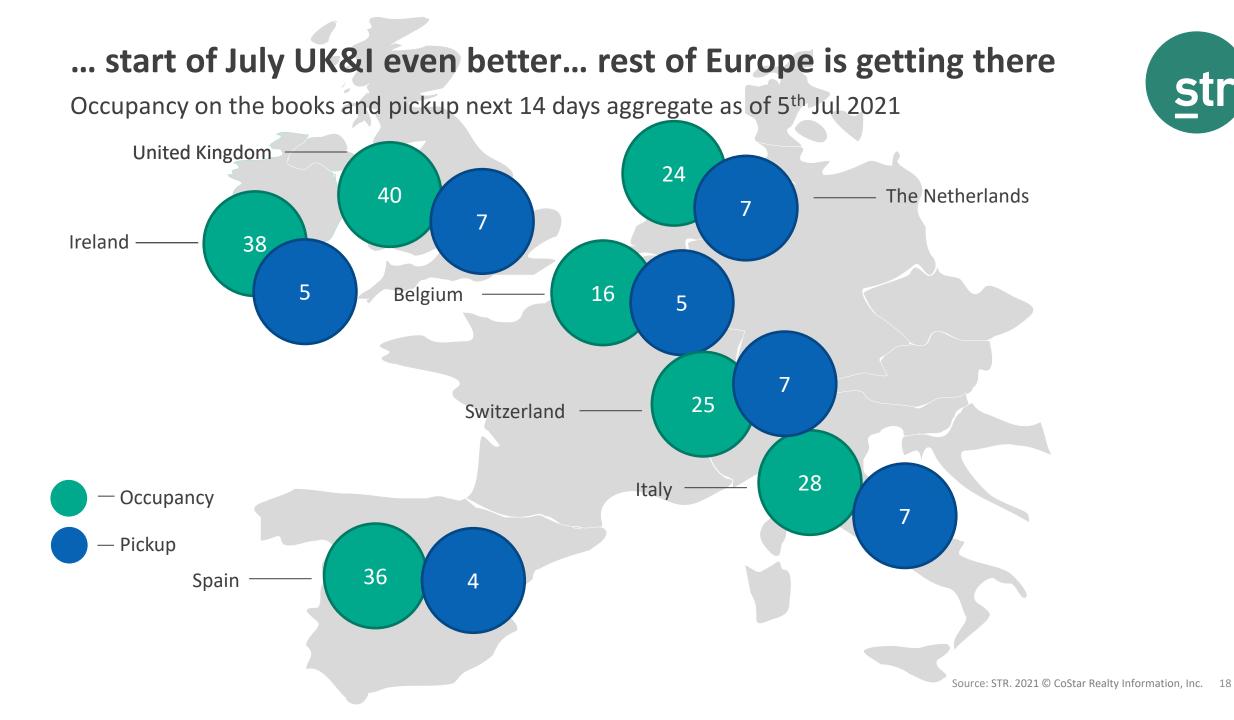


At the beginning of May we knew the outlook was not good...

Source: STR. 2021 © CoStar Realty Information, Inc. 16

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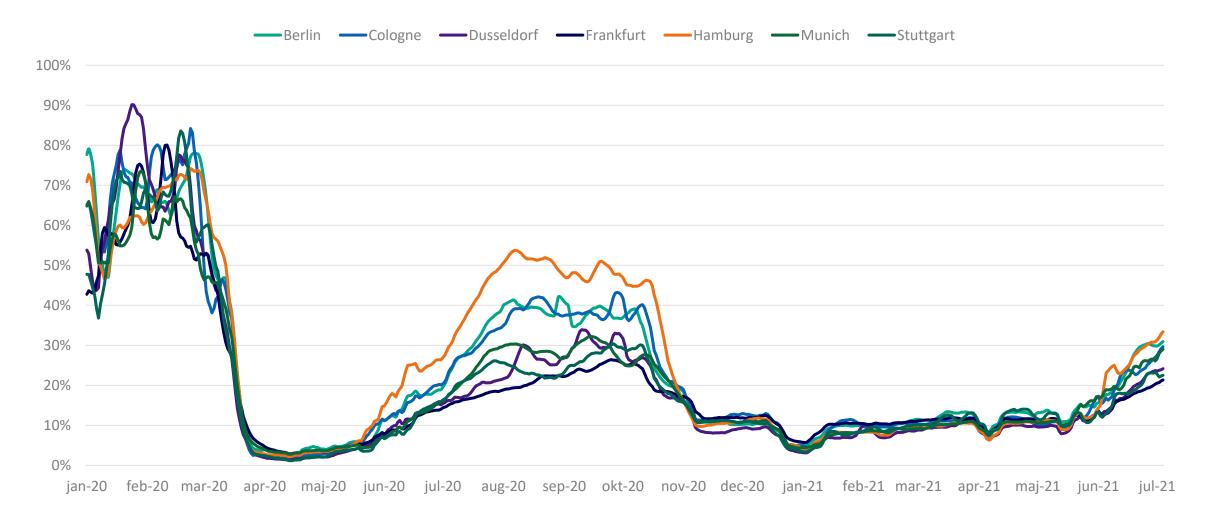




Germany cities are slowly starting to climb

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Rolling 7 days occupancy (TRI), 1st Jan 2020 – 4th Jul 2021





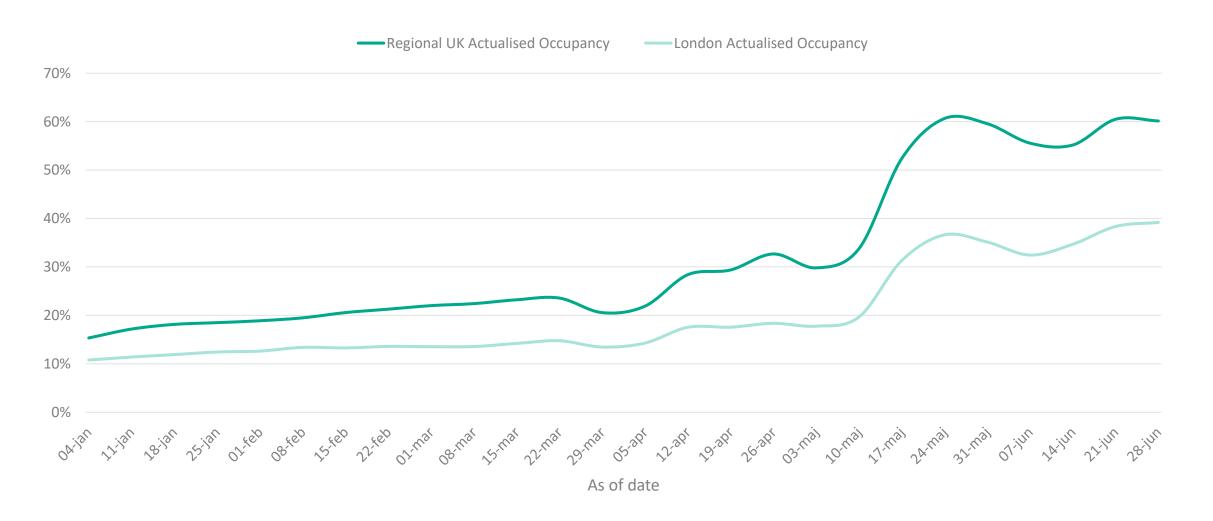


KEEP CALM AND STAY AT HOTELS

Focus on UK recovery

Regional markets at 60%, London at 40%

London & Regional UK, Actual Weekly Occupancy (TRI)*

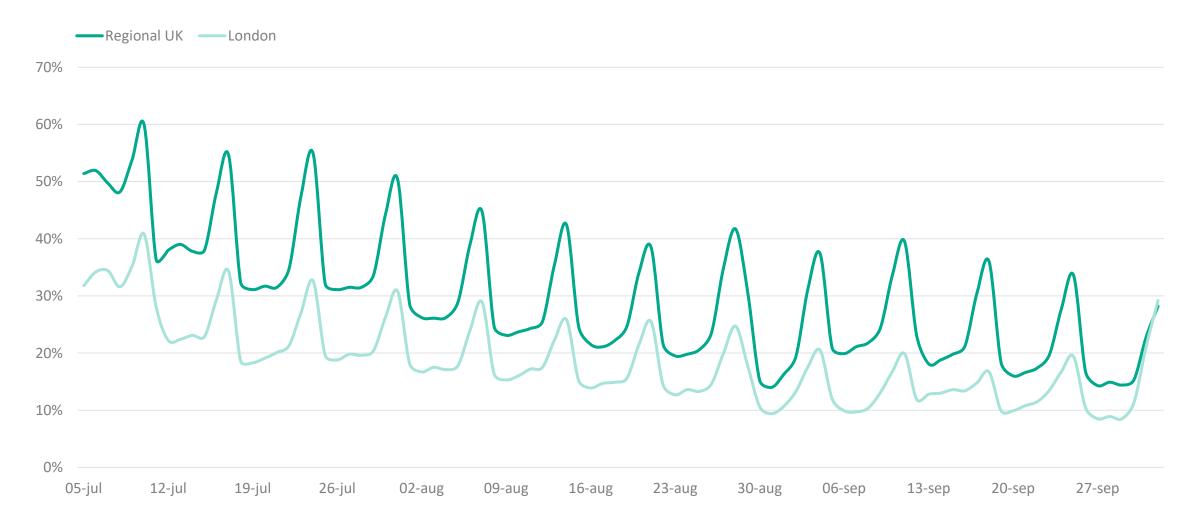


*Actualised occupancy for week following specified date

Business on the books still underpinned by leisure weekend demand

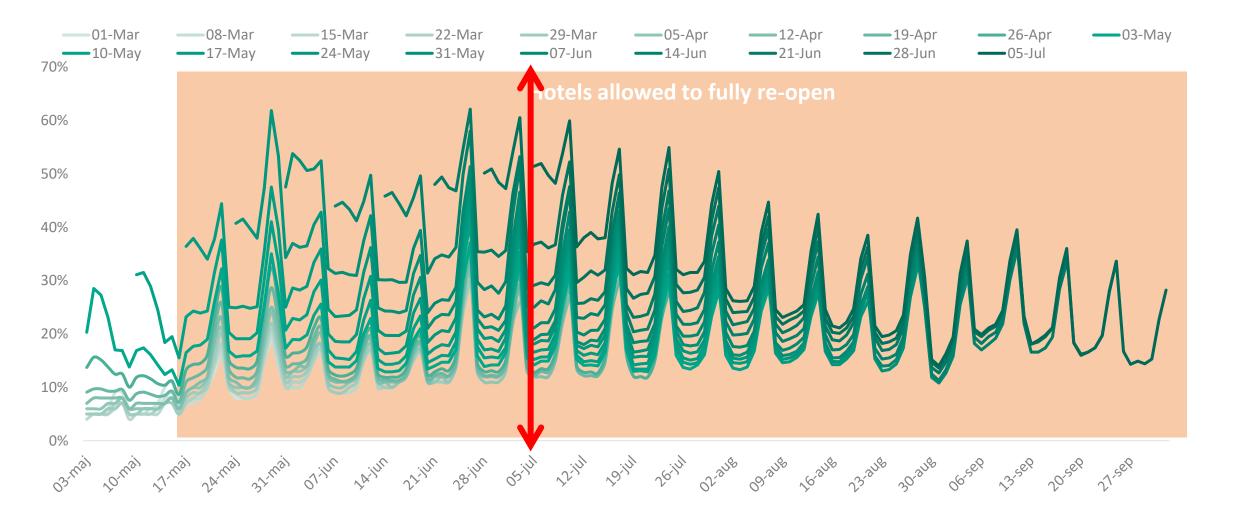


Occupancy on the books for the next 90 days, As of 5th Jul



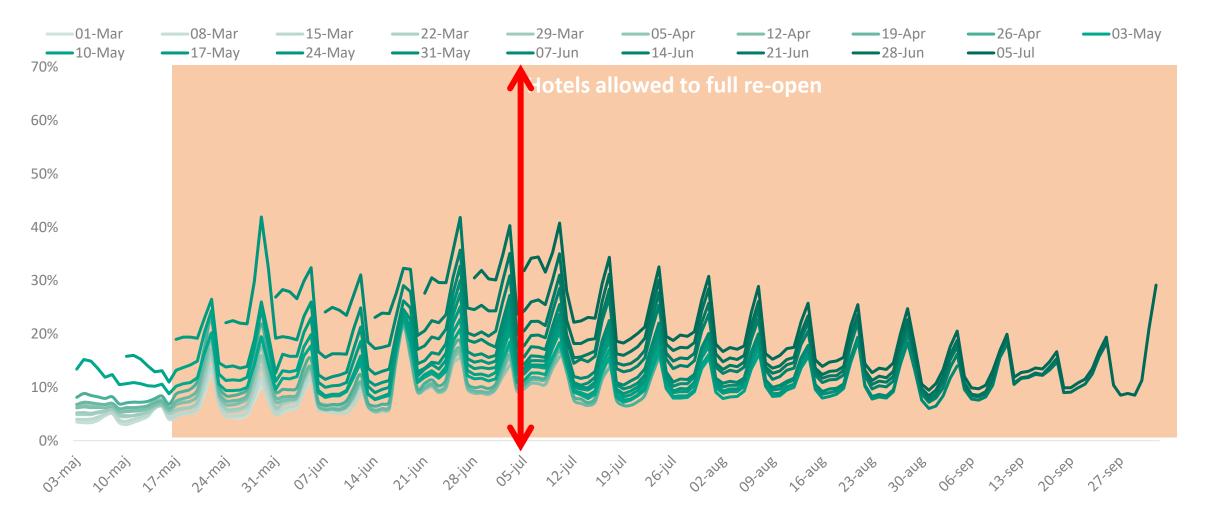
Regional UK improving each week, both weekends and weekdays

Regional UK, Occupancy on the books, next 90 days

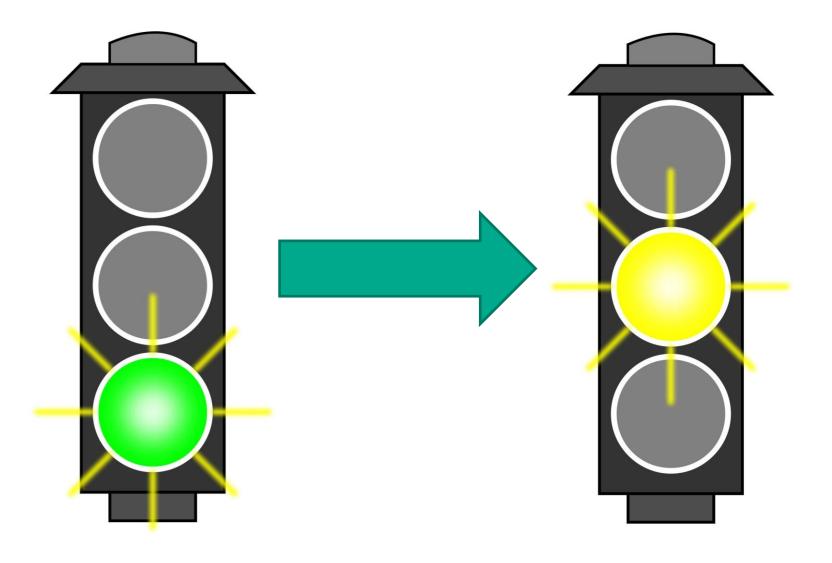


London improving too, but tracking behind Regional UK by 10-20pp

London, Occupancy on the books, next 90 days



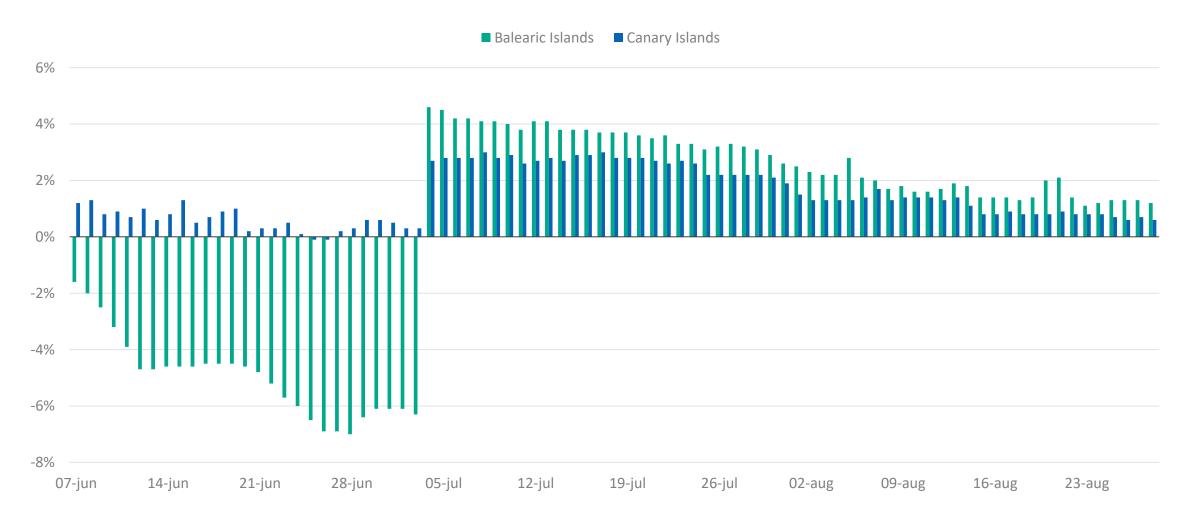




There are good reasons to be cautious

However Balearic Islands are at risk of losing "green list" status

Balearic Islands & Canary Islands, Pick up for the next 83 days, as of 5th Jul 2021



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Conclusions





Questions?

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