Q1 2022 presentation

A strong end to the quarter

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Strategic position

A well-diversified portfolio

Pandox Group

157 Hotel properties

35,373 Rooms

SEK **63.8** bn Property market value Property Management

137 Leased properties

29,470 Rooms

83% Property market value Operator Activities

20 Operated properties

5,903 Rooms

17% Property market value



Strategic position

A strong network of partners and brands



Pandox cooperates with more than 30 business partners and brands



Q1 2022 in brief

A strong end to the quarter



Return on equity 1)

+24%

LFL growth in total net operating income²⁾ +13%

LFL growth in NOI Property Management ³⁾

Jan-Mar 2022

MSEK 3,548

Liquid funds and unutilised credit facilities ⁴⁾

R12M

Jan-Mar 2022

Per 31 March 2022

¹⁾ Measured as growth in EPRA NRV, including dividend and excluding proceeds from directed share issue, at annual rate.

²⁾Measured as net operating income Property Management and gross profit plus depreciation Operating Activities.

3) For comparable units adjusted for currency effects.

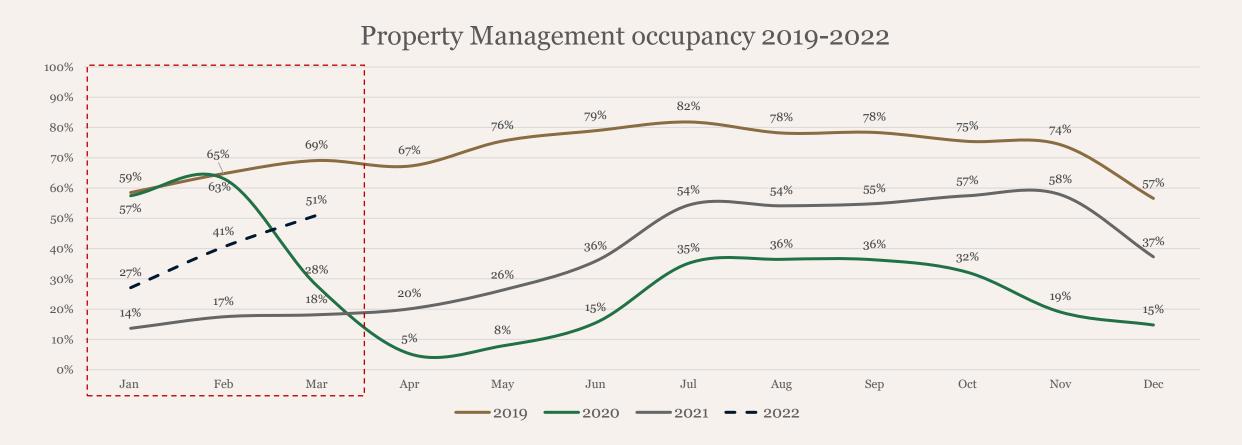
4) Excluding proceeds from divestment of Mora Hotel & Spa (around 2 May).



Pandox Property Management

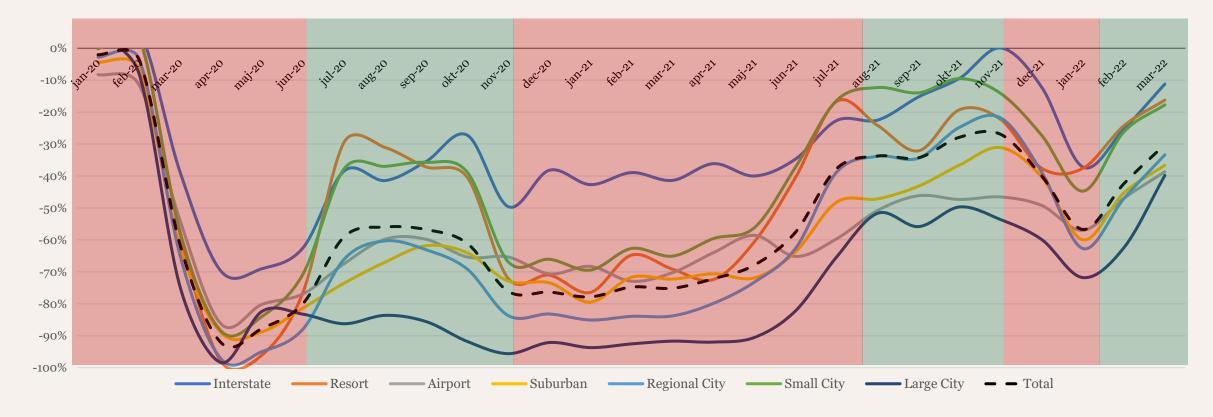
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Occupancy picking up again



Pandox total portfolio

Occupancy by segment indexed vs. 2019





Investments (ongoing) DoubleTree by Hilton Brussels City

- > Operator Activities
- > City center
- > 354 rooms and meeting facilities
- > BREEAM certified extension with 151 rooms
- > Investment of approximately MEUR 35
- > Estimated completion 2025





Q1 2022 financial summary

Slow start, strong finish

- > Slow start but a strong finish when restrictions were removed (from mid-February)
- > Good growth in revenue, NOI and positive value changes
- > Cash earnings of MSEK 180 (85)
- MSEK 17 (44) in direct government support in Operator Activities and 0 (10) in Property Management
- > MSEK 42 of deferred rent (net) repaid in the quarter

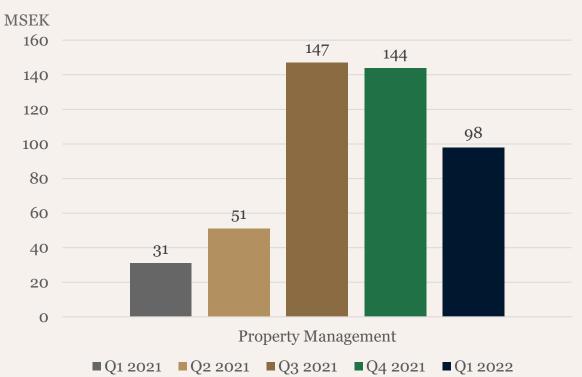
Revenue and result (MSEK)	22Q1	21Q1	YoY	LFL ¹⁾
Pandox Group revenue	876	646	36%	36%
Pandox Group NOI	494	382	29%	24%
Property Management revenue	634	554	14%	13%
Property Management NOI	543	462	18%	14%
Operator Activities revenue	242	92	163%	164%
Operator Activities NOI	-49	-80	-	-
EBITDA	467	350	33%	-
Profit before value changes	148	23	543%	-
Cash earnings	180	85	112%	-

¹⁾ For comparable units adjusted for currency effects.



Variable revenue

Property Management



Variable revenue in Property Management





Property portfolio

Positive value changes

Change in value Investment Properties	MSEK	
Investment Properties, opening balance (1 Jan, 2022)	52,215	
+ Investments in current portfolio	88	
+/- Unrealised changes in value	279	+0.5%
+/- Change in currency exchange rates	418	
Investment Properties, closing balance (31 Mar, 2022)	53,000	
Change in value Operating Properties (for information purposes only)	MSEK	
Operating Properties, market value (1 Jan, 2022)	10,380	
+ Investments in current portfolio	146	
+/- Unrealised changes in value	130	+1.3%
+/- Change in currency exchange rates	152	
Operating Properties, market value (31 Mar, 2022)	10,808	
		\

- Valuations made according to same method and established cash-flow model used since the IPO 2015
- > Approximately 98 percent of the properties externally valued in the past 12 months, based on value
- Agreement on divestment of Mora Hotell & Spa for MSEK 114 before deferred tax March 31 with transfer of ownership/possession around 2 May
- Total property value of MSEK 63,808 (62,596) end-of-period

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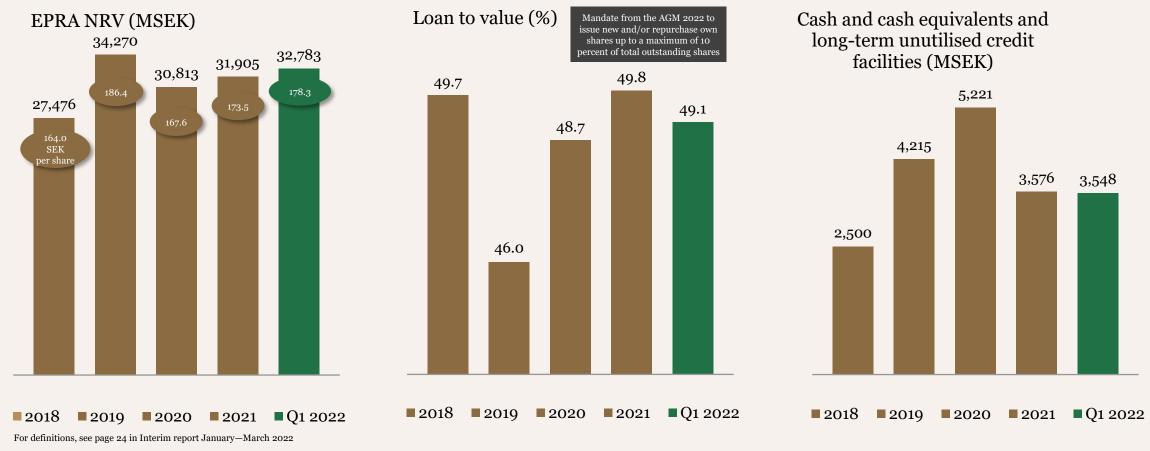
+0.7%

Average valuation yield for Investment Properties was 5.41 (5.44) percent – explained by adjustments mainly in Sweden – and for Operating Properties 6.38 (6.37) percent end-of-period



Financial position

Financing and capital structure





Six development levels...

...to get back to full performance





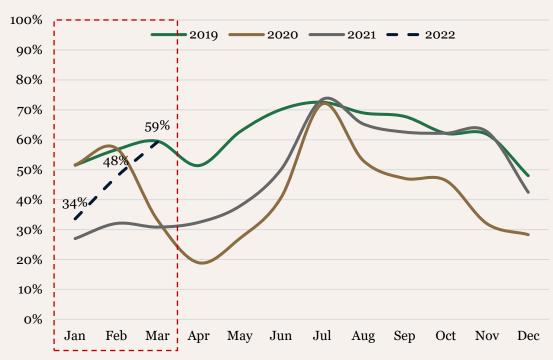
Hotel market development in Q1 2022

Another quarter with two faces

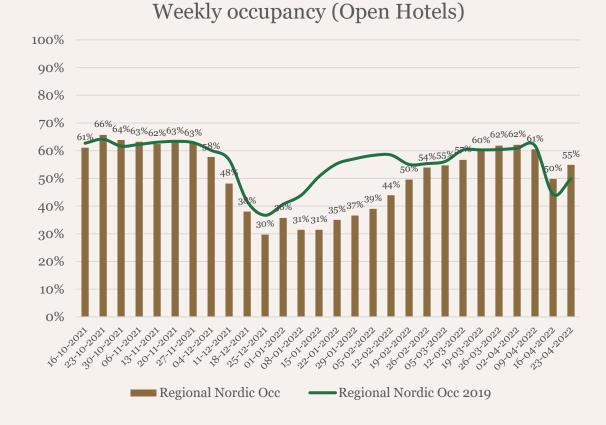
- > Weak first part (Jan-Feb):
 - Restrictions and seasonality
- > Strong second part (Feb-Mar):
 - Rapidly recovering domestic leisure and domestic business demand
- > Strong underlying demand
- > Positive ADR trend
- > Relative occupancy rates in many larger cities at higher level than before



Nordic regional



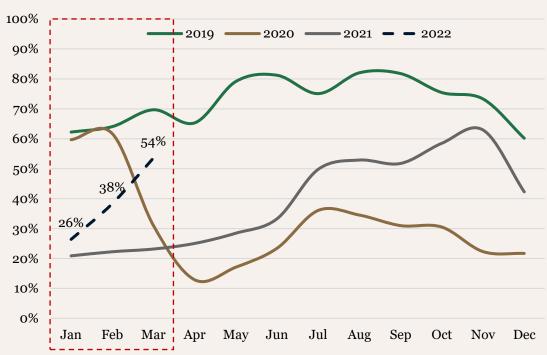
Monthly occupancy (Open Hotels)

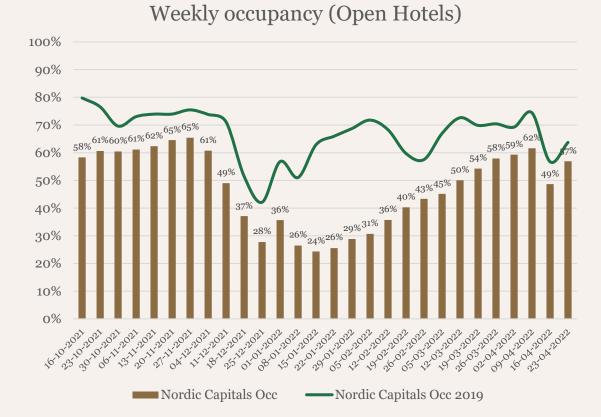


Source: Benchmarking Alliance (open hotels only)



Nordic capitals





Monthly occupancy (Open Hotels)

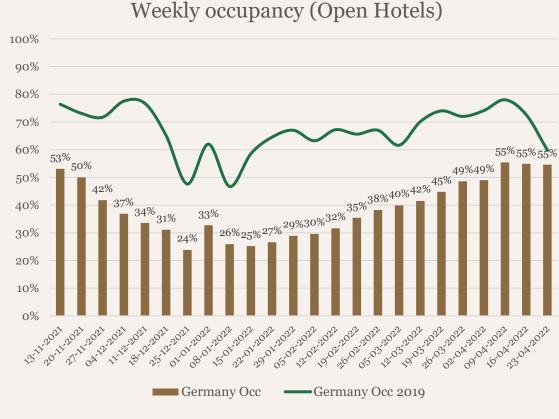
Source: Benchmarking Alliance (open hotels only)



Germany



Monthly occupancy (Open Hotels)



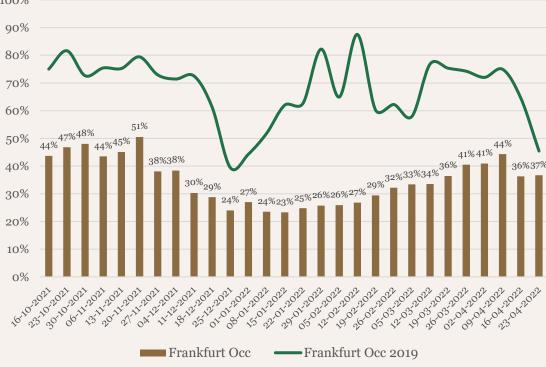
Source: Fairmas (open hotels only)



Germany regional vs. international

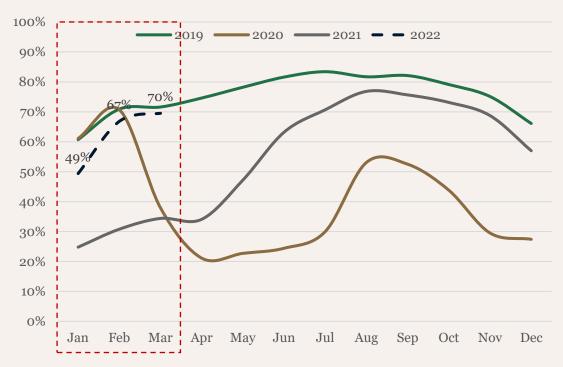


Frankfurt weekly occupancy (Open Hotels)



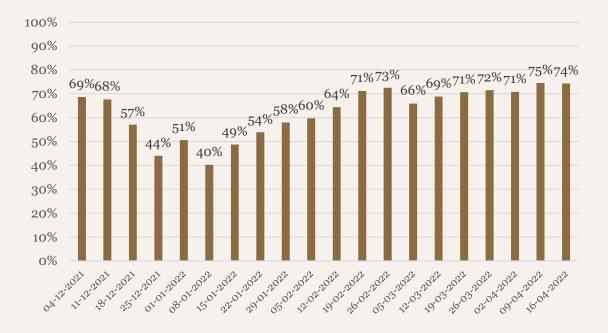
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Hotel market development UK Regional



Monthly occupancy (Open Hotels)

Weekly occupancy (Open Hotels)



Regional UK Occ

Source: STR Global (open hotels only)

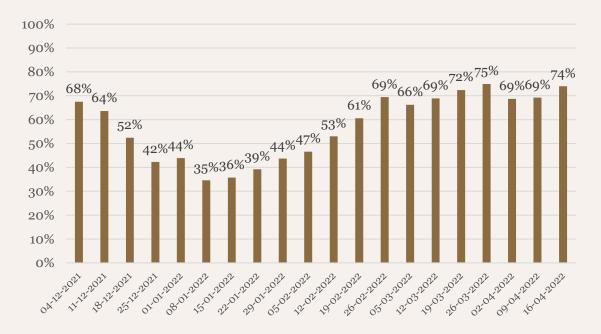


Hotel market development London



Monthly occupancy (Open Hotels)

Weekly occupancy (Open Hotels)



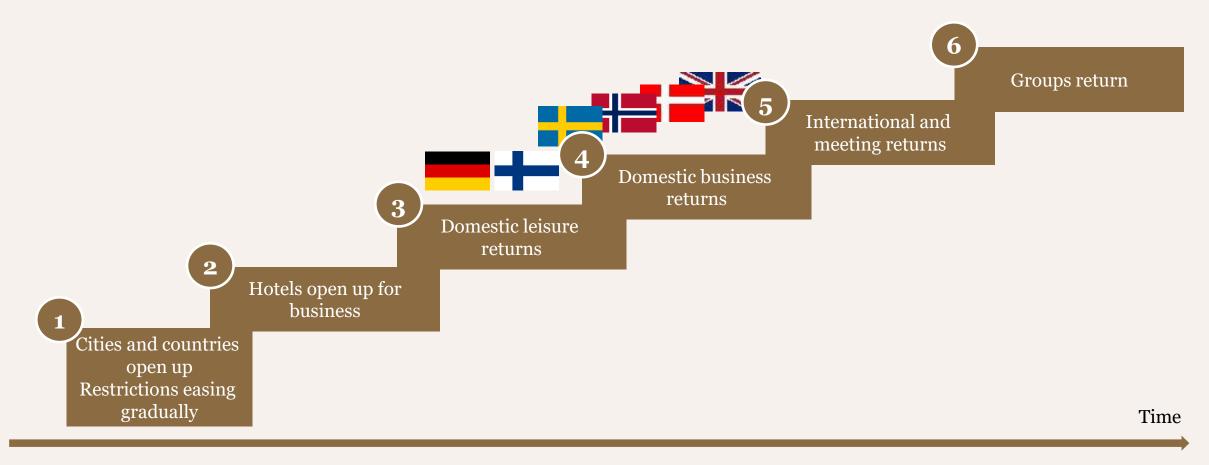
London Occ

Source: STR Global (open hotels only)



Six development levels...

...to get back to full performance





Market outlook

Good conditions for growth

- > Strong recovery when restrictions are eased
- > Domestic and regional hotel markets are performing the best
- > Lower occupancy gap between regional and international cities
- > Strong ADR trend reflecting willingness to pay for hotel rooms, as well as some inflation
- > Meeting/event/group demand expected to increase in Q2 and more notably in H2







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