January–March 2000

Pandox owns nine hotel properties with 1,851 rooms in the largest hotel market in Scandinavia - Stockholm



Radisson SAS Arlandia Hotel, 334 rooms Arlanda International airport



Scandic Hotel Slussen, 292 rooms Stockholm Downtown



Provobis Star Hotel, 269 rooms Sollentuna Exhibition center



Scandic Hotel Järva Krog, 215 rooms Northern Stockholm



Scandic Hotel Park, 198 rooms Stockholm Downtown



Scandic Hotel Upplands-Väsby, 150 rooms Northern Stockholm



Quality Hotel Nacka, 146 rooms Southern Stockholm



Scandic Hotel Bromma, 144 rooms Western Stockholm



First Hotel Royal Star, 103 rooms Stockholm Exhibition center

Continued strong development

- Income after tax for the period January March 2000, excluding nonrecurring revenue, amounted to SEK 23.4 M (17.8), corresponding to earnings per share of SEK 1.56 (1.19).
- The cash flow from operating activities was SEK 2.24 per share (1.83).
- Pandox strategy has been reformulated to, among other things, extend the geographic area.
- Hotellus International AB was acquired and will be consolidated as of the second quarter of 2000.

Revenue and operating net – hotel property operations

Property revenue in the first quarter of 2000 amounted to SEK 74.5 M (64.2).

Property expenses excluding depreciation totalled SEK 15.3 M (13.2).

The operating net rose by SEK 8.2 M to SEK 59.2 M (51.0). The increase is an effect of rising revenue from revenue- and resultbased lease agreements, renegotiation of leases and the surplus from hotel properties acquired in 1999.

The adjusted direct yield for the period was 9.9 per cent (9.4). The adjusted direct yield including property-related administrative costs was 9.5 per cent (9.1)

Revenue and income

Consolidated income after tax, excluding nonrecurring revenue, improved by SEK 5.6 M compared with the preceding year and amounted to SEK 23.4 M (17.8).

Income after tax for the corresponding period of last year, including nonrecurring revenue of SEK 4.1 M from the sale of properties, totalled SEK 21.9 M. The increase is mainly attributable to an improved operating net in hotel property operations.

Financing and cash flow

Net financial items for the period amounted to SEK –20.5 M (–19.0). The Group's interest-bearing liabilities on 31 March 2000 totalled SEK 1,457.8 M (1,340.3). The loan portfolio has a staggered maturity structure and an average fixed interest period of 2.8 years. The average interest rate on the loans was 5.78 per cent. The mortgaging ratio in the properties was 61 per cent.

Disposable liquid assets, including unutilized overdraft facilities of SEK 50 M (25), amounted to SEK 77.5 M (101.3). The period's cash flow from operating activities before change in working capital and investments was SEK 33.6 M (27.5).

Investments

The Pandox Group's investments during the period, excluding property acquisitions, amounted to SEK 10.8 M and mainly pertained to hotel product improvements in a number of properties.

The hotel market

The new millennium has started on a high note for Pandox. First quarter revenue rose 16 per cent compared with the same period of last year. Growth has been generated by a robust hotel market – which is benefit-

ing Pandox via resultbased leases – profitable acquisitions and increased value of the portfolio.

Demand for hotel rooms has continued to rise. Revenue per available room (REVPAR) in Sweden on a rolling 12-month basis has increased by over 8 per cent.

Pandox active ownership has increased the value of the portfolio, most noticeably in the form of increased revenue from cash flow-enhancing investments and renegotiation of lease agreements. At present, active ownership of the portfolio accounts for 44 per cent of total revenue growth.

Acquisition of Hotellus

Pandox's strategy was evaluated during the past year. Based on this work the Board decided to reformulate the strategy to, among other things, extend the geographic strategy to encompass northern Europe. The motive was that a larger geographic area would provide greater scope for continued market growth and a wider spread of risks, and offer better potential to exploit the hotel market business cycle for profitable acquisitions.

In February 2000 an agreement was signed with all of the shareholders in



The Holiday Inn Nelson Dock in London with 368 rooms, is one of 16 hotel properties included in Pandox portfolio as from 1 April after the acquisition of Hotellus International AB.

Hotellus International AB for the acquisition of the company including 16 hotel properties, of which 8 are located outside Sweden. Pandox's pro forma income and cash flow per share for 1999 was thus increased by 12 and 7 öre, respectively, compared with the outcome for 1999. The acquisition was carried out at the beginning of April and will be consolidated as of the second quarter of 2000.

Through the acquisition of Hotellus, Pandox has obtained a portfolio of prominent and centrally located hotel properties in key hotel markets. The acquisition has created a large pure hotel property company with well known brands and operations in northern Europe. Pandox's property portfolio as per 1 April, including Hotellus, included 47 hotel properties with a total of 8,494 hotel rooms and combined total floor space of 516,292 sq.m. The portfolio is of high quality. The average hotel has 180 rooms, which is more than three times the size of the average hotel in Sweden. A full 98 per cent of hotel operations in the properties are conducted under well known brands, and around 95 per cent are situated in strong, natural hotel locations.

The acquisition has created a solid plat-

form for the reformulated strategy. The revenue structure is strong, with around 55 per cent of revenues generated in international hotel markets such as Stockholm, Gothenburg, Copenhagen, London and Brussels.

Pandox's market capitalization has significantly increased, creating conditions for greater share liquidity and stronger interest from foreign investors.

Since Hotellus was not consolidated in the first quarter of 2000, Hotellus's interim report for the first quarter of 2000 has been attached for the sake of completeness, see pp. 6–8.

Integration in progress

The integration of the hotel property portfolios and organizations of Pandox and Hotellus is in full swing. A new organization has been created with focus on growth and cash flow-enhancing activities. The majority of positions have been filled and additional recruitment is underway. The process of aligning Hotellus's hotel property portfolio with Pandox's management systems and work methods has high priority. Work on the Pandox model has been started, strengthening the focus on the most significant issues.

Another key task is to build up knowledge about, and networks in, our new geographic market area. Pandox's market information system (P@ MIS) is currently being extended to cover all of northern Europe. Another work group is mapping European hotel markets in order to create a basis for strategic decisions about prioritized locations and collaboration partners. In addition, Pandox's hotel property index is being supplemented with information about interesting hotel properties.

As part of the international expansion, the company has changed name to Pandox AB.

Forecast

Income after tax for the year 2000, including Hotellus during nine months, is expected to reach SEK 140 M. This corresponds to earnings per share of SEK 6.24 (5.21) and cash flow per share of SEK 9.15 (7.94) calculated on the average number of shares.

Stockholm, 26 April 2000

Anders Nissen Managing Director

Condensed income statement

| | Jan-March | Jan-March | Full year |
|------------------------------------|-----------|-----------|-----------|
| SEK M | 2000 | 1999 | 1999 |
| Property operations | | | |
| Rental revenue | 69.3 | 59.9 | 254.0 |
| Other property revenue | 5.2 | 4.3 | 18.0 |
| Total property revenue | 74.5 | 64.2 | 272.0 |
| Operating and maintenance costs 1) | -15.3 | -13.2 | -54.2 |
| Operating net | 59.2 | 51.0 | 217.8 |
| Depreciation 2) | -10.1 | -9.5 | -40.3 |
| Income, property operations | 49.1 | 41.5 | 177.5 |
| Administrative costs 2) | -5.2 | -4.7 | -21.6 |
| Nonrecurring revenue/expenses | 0 | 4.1 | 5.3 |
| Operating income | 43.9 | 40.9 | 161.2 |
| Net financial items | -20.5 | -19.0 | -77.5 |
| Income after financial items | 23.4 | 21.9 | 83.7 |
| Tax ³⁾ | 0 | 0 | -0.3 |
| Income after tax | 23.4 | 21.9 | 83.4 |

- 1) Operating and maintenance costs have been annualized in accordance with the most recent forecast.
- 2) Planned depreciation of buildings is carried out at 1.5 per cent and amounted to SEK 8.2 M (7.5) for the period. Total depreciation for the period amounted to SEK 10.2 M (9.6), of which property operations accounted for SEK 10.1 M (9.5) and administrative costs for SEK 0.1 M (0.1). If Pandox, like Hotellus, had applied 1 per cent depreciation of buildings, depreciation for the period would have been SEK 2.7 M (2.5) lower and income for the period SEK 26.1 M.
- 3) For an account of the Group's tax situation, see the 1999 annual report..

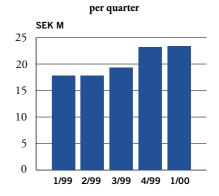
Condensed balance sheet

| SEK M | Jan-March 2000 | Jan- March 1999 | Full year 1999 |
|----------------------------------|-------------------|--------------------|-------------------|
| Assets | | | |
| Properties incl. hotel equipment | 2,394.3 | 2,172.6 | 2,393.7 |
| Other fixed assets | 14.4 | 16.6 | 14.5 |
| Current assets | 15.8 | 18.5 | 17.9 |
| Liquid assets | 27.5 | 76.3 | 3.9 |
| Total assets | 2,452.0 | 2,284.0 | 2,430.0 |
| Equity and liabilities | | | |
| Equity | 907.0 | 852.1 | 883.6 |
| Interest-bearing liabilities | 1,457.8 | 1,340.3 | 1,463.6 |
| Noninterest-bearing liabilities | 87.2 | 91.6 | 82.8 |
| Total equity and liabilities | 2,452.0 | 2,284.0 | 2,430.0 |

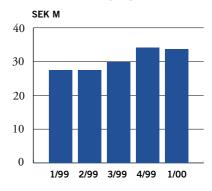
Condensed cash flow statement

| SEK M | Jan- March 2000 | Jan-March 1999 | Full year 1999 |
|---|--------------------|-------------------|-------------------|
| Income after tax | 23.4 | 21.9 | 83.4 |
| Nonrecurring revenue/expenses | 0.0 | -4.1 | -5.3 |
| Depreciation | 10.2 | 9.7 | 41.0 |
| Cash flow from operating activities | 33.6 | 27.5 | 119.1 |
| Total change in working capital | 6.5 | 0.4 | -7.8 |
| Cash flow from operating activities after | | | |
| change in working capital | 40.1 | 27.9 | 111.3 |
| Total investments, net | -10.8 | -97.1 | -348.8 |
| Cash flow after investments | 29.3 | -69.2 | -237.5 |
| Total nonrecurring revenue/expenses | 0.0 | 4.1 | 5.3 |
| Change in financial fixed assets | 0.1 | 0.0 | 1.4 |
| Change in interest-bearing loans | -5.8 | 58.4 | 181.7 |
| Dividend | 0.0 | 0.0 | -30.0 |
| Total cash flow from financing activities | -5.7 | 58.4 | 153.1 |
| The period's change in liquid assets | 23.6 | -6.7 | -79.1 |

Net income excl. nonrecurring revenue

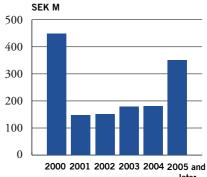


Cash flow per quarter



Fixed interest rate structure

Average interest rate 5.78 %

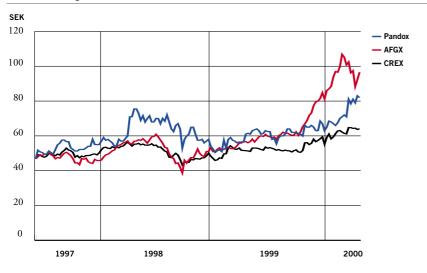


Avrage interest rate % 4,57 6,20 6,26 6,31 6,25 6,44 % 31 10 11 12 12 24

Key ratios

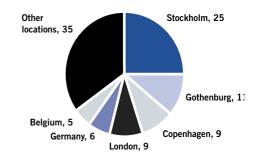
| | Jan-March | Jan- March | Full year |
|---|-----------|------------|-----------|
| Property related key ratios | 2000 | 1999 | 1999 |
| Book value of properties | | | |
| incl. equipment, SEK M | 2,394.3 | 2,172.6 | 2,393.7 |
| Total property revenue, SEK M | 74.5 | 64.2 | 272.0 |
| Operating net, SEK M | 59.2 | 51.0 | 217.8 |
| Adjusted operating net, SEK M | 59.2 | 51.0 | 229.2 |
| Direct yield 1, % | 9.9 | 9.4 | 9.6 |
| Direct yield 2, % | 9.5 | 9.1 | 9.2 |
| Financial key ratios | | | |
| Interest coverage ratio, times | 2.13 | 2.11 | 2.05 |
| Return on total capital, % | 7.2 | 7.4 | 7.0 |
| Return on equity, % | 10.5 | 10.4 | 9.7 |
| Equity/assets ratio, % | 37.0 | 37.3 | 36.4 |
| Cash flow from operating activities, SEK M | 33.6 | 27.5 | 119.1 |
| Investments, SEK M | 10.8 | 7.1 | 28.6 |
| Property acquisitions, SEK M | 0 | 101 | 331 |
| Data per share (SEK) | | | |
| Net income for the period, excl. nonrecurring revenue | ue 1.56 | 1.19 | 5.21 |
| Cash flow from operating activities | 2.24 | 1.83 | 7.94 |
| Equity | 60.47 | 56.80 | 58.90 |

Pandox share price trend



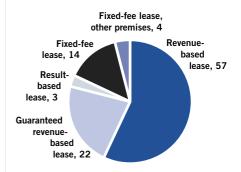
Distribution of rental revenues, %

Proforma incl. Hotellus



Rental revenues by type of lease, %

Proforma incl. Hotellus



Largest shareholders

| i Pandox | <u>%</u> |
|-----------------------------------|----------|
| Scandic Hotels | 20.8 |
| Zenit Fond | 10.7 |
| Nordisk Renting | 9.3 |
| Skanska | 6.0 |
| Ratos | 6.0 |
| Länsförsäkringar Wasa Liv | 4.3 |
| SPP | 2.9 |
| Hagströmer & Qviberg mutual funds | 2.6 |
| Foreign owners | 4.5 |
| Others | 32.9 |
| Total | 100.0 |

Source: Statistics Sweden, Pandox

Definitions

Property-related

Total property revenue: The sum of rental revenue and other property revenue.

Operating net: Property revenue minus operating and maintenance costs, property tax, ground rent and other property expenses.

Adjusted operating net: Operating net adjusted for properties sold and acquired during the year.

Direct yield 1: Adjusted operating net in relation to the book value of properties and hotel equipment at the end of the period.

The book value of hotel equipment is included in the denominator, since equipment rent is included in the numerator.

Direct yield 2: Adjusted operating net including property-related administration in relation to the book value of the properties.

Property-related administration: The portion of total administrative costs that is directly related to management and development of the properties. Other administrative costs pertain to central administration and costs for maintaining the company's stock exchange listing.

Financial

Interest coverage ratio: Income after net financial items plus financial expenses, in relation to financial expenses.

Return on equity: Income after net financial items and paid tax in relation to average equity. Average equity has been adjusted for the new share issue.

Return on total capital: Income after net financial items plus financial expenses, in relation to average total assets.

Equity/assets ratio: Equity at the end of the period in relation to total assets.

Hotellus January-March 2000

- Income before tax for the period January March 2000 was SEK 14.8 M (14.2) including depreciation of buildings at 1 per cent.
- The cash flow from operating activities amounted to SEK 19.5 M (18.0).

Revenue and operating net – hotel property operations

Rental revenue amounted to SEK 51.9 M, an increase of SEK 9.5 M compared with the corresponding period of the previous year. The operating net rose by SEK 8.4 M to SEK 41.8 M (33.4). The increase is mainly attributable to the surplus from hotel properties acquired in 1999 and higher revenue from revenuebased lease agreements.

Revenue and income – hotel operations

Since 31 December 1999, Hotellus operates the Hotel Albert Premier in Brussels through a management agreement with Scandic Hotel. Revenues for the period amounted to SEK 8.2 M and income to SEK –0.1 M, in line with the established plan.

Income

The Hotellus Group's income after tax for the period amounted to SEK 14.8 (14.2) M. The change is primarily an effect of a higher operating net and the change in net financial items. Income was charged with depreciation of buildings at 1 per cent. An adjustment to Pandox's principle for depreciation of buildings at 1.5 per cent would have increased the period's depreciation by SEK 2.3 (1.9) and decreased income by SEK 12.5 M (12.3).

Financing and cash flow

Net financial items for the period totalled SEK –18.1 M (–12.2). The change is a result of the increase in borrowing to finance hotel property acquisitions. The Group's interest-bearing liabilities as per 31 March 2000 amounted to SEK 1,360.3 M, of which SEK 592.0 M referred to borrowing in foreign currencies. Hotellus's policy is to hedge its total currency exposure inclu-

ding equity through borrowing in local currency and forward exchange agreements. The loan portfolio has an average fixed interest period of 1.7 years and an average interest rate of 5.1 per cent. The mortgaging rate in the properties was 63.0 per cent.

Disposable liquid assets including unutilized overdraft facilities amounted to SEK 63.1 M.

The period's cash flow from operating activities before change in working capital was SEK 19.5 M (18.0).

Hotel property portfolio

Hotellus's hotel property portfolio as per 31 March 2000 included a total of 16 hotel properties with a total of 3,589 hotel rooms and aggregate floor space of 224,223 sq.m. The book value of the properties was SEK 2,169.3 M.

The period's investments totalled SEK 40.4 M, of which SEK 19.3 M referred to the new construction project in Mölndal which is scheduled for completion in April 2000. Other investments mainly pertained to capacity extensions in Scandic Hotel Crown Gothenburg and Scandic Hotel Copenhagen.

Stockholm, 26 April 2000 Hotellus International AB

Board of Directors

| Key ratios – Hotellus | Jan-March 2000 | Jan- March 1999 | Full year 1999 |
|--|-------------------|--------------------|-------------------|
| Book value of properties | | | |
| incl. equipment, SEK M | 2,169.3 | 1,665.1 | 2,175.1 |
| Rental revenue, SEK M | 51.9 | 42.4 | 181.1 |
| Operating net, SEK M | 41.8 | 33.4 | 148.4 |
| Adjusted direct yield, % | 8.7 | 8.3 | 9.0 |
| Interest coverage ratio, times | 1.8 | 1.9 | 2.4 |
| Equity/assets ratio, % | 36.6 | 46.7 | 37.7 |
| Cash flow from operating activities, SEK M | 19.5 | 18.0 | 85.3 |
| Investments excl. acquisitions, SEK M | 40.4 | 12.0 | 116.1 |

Fixed interest structure on 31 March 2000 Loan amount in each currency translated to SEK M

| | • | | | | | |
|------------------------------|-------|-------|-------|-------|---------|-----|
| Year | SEK | DKK | GBP | EUR | Total | % |
| 2000 | 367.0 | 108.1 | 29.0 | 264.2 | 768.3 | 56 |
| 2001 | 50.0 | 55.7 | 0 | 0 | 105.7 | 8 |
| 2002 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2003 | 0 | 0 | 138.2 | 75.6 | 213.8 | 16 |
| 2004 and later | 100.0 | 111.5 | 0 | 61.0 | 272.5 | 20 |
| Total | 517.0 | 275.3 | 167.2 | 400.8 | 1,360.3 | 100 |
| Average | | | | | | |
| - interest rate, % | 4.6 | 4.7 | 7.0 | 5.5 | 5.1 | |
| - fixed interest period, vrs | 1.2 | 1.9 | 3.3 | 1.5 | 1.7 | |

| Condensed income statement - Hotellus | | | | |
|---------------------------------------|-------------------|--------------------|-------------------|--|
| SEK M | Jan-March 2000 | Jan- March 1999 | Full year 1999 | |
| Property operations | | | | |
| Rental revenue | 51,9 | 42,4 | 181,1 | |
| Other property revenue | 0 | 0 | 0 | |
| Total property revenue | 51,9 | 42,4 | 181,1 | |
| Operating and maintenance costs 1) | -10.1 | -9.0 | -32.7 | |
| Operating net | 41.8 | 33.4 | 148.4 | |
| Depreciation 2) | -4,7 | -3,8 | -15,5 | |
| Income, property operations | 37.1 | 29.6 | 132.9 | |
| Hotel operations | | | | |
| Operating revenue | 8.2 | 0 | 0 | |
| Operating expenses | -8.3 | 0 | 0 | |
| Income, hotel operations | -0.1 | 0 | 0 | |
| Gross income | 37.0 | 0 | 132.9 | |
| Administrative costs 2) | -4,1 | -3,2 | -16,9 | |
| Nonrecurring revenue/expenses | 0 | 0 | 0 | |
| Operating income | 32,9 | 26,4 | 116,0 | |
| Net financial items | -18.1 | -12.2 | -46.2 | |
| Income after financial items | 14.8 | 14.2 | 69.8 | |
| Tax | 0 | 0 | 1.1 | |
| Net income for the period | 14.8 | 14.2 | 70.9 | |

Condensed balance sheet – Hotellus

| SEK M | Jan-March 2000 | Jan- March 1999 | Full year 1999 |
|---|-------------------|--------------------|-------------------|
| Assets | | | |
| Properties incl. hotel equipment | 2,169.3 | 1,665.1 | 2,175.1 |
| Other fixed assets | 0.0 | 0 | 0 |
| Current assets | 38.9 | 12.0 | 37.6 |
| Liquid assets | 44.1 | 2.5 | 19.1 |
| Total assets | 2,252.3 | 1,679.6 | 2,231.8 |
| Equity and liabilities | | | |
| Equity | 824.8 | 784.4 | 841.1 |
| Interest-bearing liabilities | 1 360.3 | 877.9 | 1,341.5 |
| Noninterest-bearing current liabilities | 67.2 | 17.3 | 49.2 |
| Total equity and liabilities | 2,252.3 | 1,679.6 | 2,231.8 |

Condensed cash flow statement – Hotellus

| SEK M | Jan-March 2000 | Jan- March 1999 | Full year 1999 |
|---|-------------------|--------------------|-------------------|
| Income excluding nonrecurring revenue/expenses | 14.8 | 14.2 | 69.8 |
| Depreciation | 4.7 | 3.8 | 15.5 |
| Cash flow from operating activities | 19.5 | 18.0 | 85.3 |
| Total change in working capital | 16.7 | 43.8 | -11.8 |
| Cash flow from operating activities after change in working capital | 36.2 | 61.8 | 73.5 |
| Total acquisitions and investments, net | -33.9 | -12.0 | -556.8 |
| Cash flow after investments | 2.3 | 49.8 | -483.3 |
| Dividend 1) | -29.9 | 0 | 0 |
| Change in financial assets | 12.8 | 0 | 17.8 |
| Change in interest-bearing loans | 39.9 | -51.9 | 480.7 |
| Total cash flow from financing activities | 22.8 | -51.9 | 498.5 |
| The period's change in liquid assets | 25.1 | -2.1 | 15.2 |

Operating and maintenance costs have been annualized in accordance with the most recent forecast.
 Planned depreciation of buildings is carried out at 1 per cent and amounted to SEK 4.7 for the period. If Hotellus, like Pandox had applied a depreciation rate of 1.5 percent, depreciation for the period would have been SEK M 2.3 (1.9) higher and income would decrease to SEK M 12.5 (12.3).



PANDOX HOTEL PROPERTY PORTFOLIO AS PER 1 APRIL

| PANDOX HOTEL PROPERTY PORTFOLIO AS PER 1 APRIL Facility | No. of rooms | Location |
|--|-----------------------|--------------------------------|
| Radisson SAS Arlandia Hotel, Arlanda | 334 | International airport |
| Scandic Hotel Slussen, Stockholm | 292 | Downtown |
| Provobis Star Hotel, Sollentuna | 269 | Exhibition center |
| Scandic Hotel Järva Krog, Stockholm 1) | 215 | Northern Stockholm |
| Scandic Hotel Park, Stockholm 1) | 198 | Downtown |
| Scandic Hotel, Upplands-Väsby | 150 | Northern Stockholm |
| Quality Hotel Nacka, Stockholm | 146 | Southern Stockholm |
| Scandic Hotel Bromma, Stockholm 1) | 144 | Western Stockholm |
| First Hotel Royal Star, Älvsjö Total Stockholm | 103 | Exhibition center |
| | | D |
| Scandic Hotel Crown, Gothenburg 1) | 322 318 | Downtown Downtown |
| Radisson SAS Park Avenue, Gothenburg Scandic Hotel Mölndal ^{1 2)} | 208 | Downtown |
| Summa Göteborg | 848 | Downtown |
| | 265 | Downtown |
| Scandic Hotel St. Jörgen, Malmö Provobis Hotel Kramer, Malmö | 113 | Downtown |
| First Express, Malmö | 101 | Downtown |
| Total Malmö | 479 | Downtown |
| Scandic Hotel Grand, Örebro 1) | 219 | D |
| | | Downtown Downtown |
| Radisson SAS Hotel, Luleå Scandic Hotel Winn, Karlstad | 209 | Downtown |
| Provobis Star Hotel, Lund | 199 196 | Central |
| Radisson SAS Hotel, Östersund | 177 | Downtown |
| Scandic Hotel Ferrum, Kiruna 1) | 170 | Downtown |
| First Hotel Grand, Borås | 158 | Downtown |
| Quality Grand Hotel, Kristianstad | 149 | Downtown |
| Scandic Hotel, Kalmar | 148 | Ring road |
| Scandic Hotel, Karlstad | 143 | Ring road |
| Scandic Hallandia, Halmstad | 133 | Downtown |
| First Hotel, Linköping | 133 | Downtown |
| First Hotel Plaza, Karlstad | 121 | Downtown |
| Radisson SAS Grand Hotel, Helsingborg | 117 | Downtown |
| Provobis Stora Hotellet, Jönköping | 116 | Downtown |
| First Hotel Linné, Uppsala | 116 | Downtown |
| Provobis Billingen Plaza, Skövde | 106 | Downtown |
| Total regional centers | 2,620 | |
| First Resort Mora, Mora | 135 | Central |
| First Hotel Park Astoria, Enköping | 134 | Central |
| Scandic Hotel Säffle 1) | 101 | Central |
| Scandic Hotel, Karlshamn | 99 | Ring road |
| Stadshotellet Princess, Sandviken | 84 | Central |
| Hotell Sten Stensson Sten, Eslöv | 80 | Central |
| Good Morning Hotell, Boden | 51 | Central |
| Total other locations | 684 | |
| Scandic Hotel Copenhagen 1) | 470 | Downtown |
| Holiday Inn Nelson Dock, London 1) | 368 | Docklands |
| Hotel Albert Premier, Brussels 1) | 287 | Downtown |
| Scandic Hotel Grand Place, Brussels 1) | 100 | Downtown |
| Holiday Inn Antwerpen 1) | 204 | Ring road |
| Holiday Inn Crowne Plaza, Bremen 1) | 235 | Downtown |
| Holiday Inn Crowne Plaza, Dortmund ¹⁾ Holiday Inn Lübeck ¹⁾ | 190 158 | Exhibition center Ring road |
| Total International | 2,012 | Ring road |
| Total Pandox | 2,012 8,494 | |
| IUIAI I AIIUUX | 0,474 | |

Consolidated in Pandox's income statement and balance sheet as of 1 April.
 Under construction, scheduled to open on 30 April 2000.

Financial calendar

Interim report January- June 28 August 2000 Interim report January- September 27 October 2000 Year-end report 2000 22 February 2001





