

# Europe hotel performance update

Robin Rossmann – Managing Director



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### Questions we will look to answer today

Based on insights from high-quality actual achieved and business on the books data from 70,000 hotels around the world



### **1** Where is the world in the recovery cycle?

### 2 Can Europe save it's summer season?

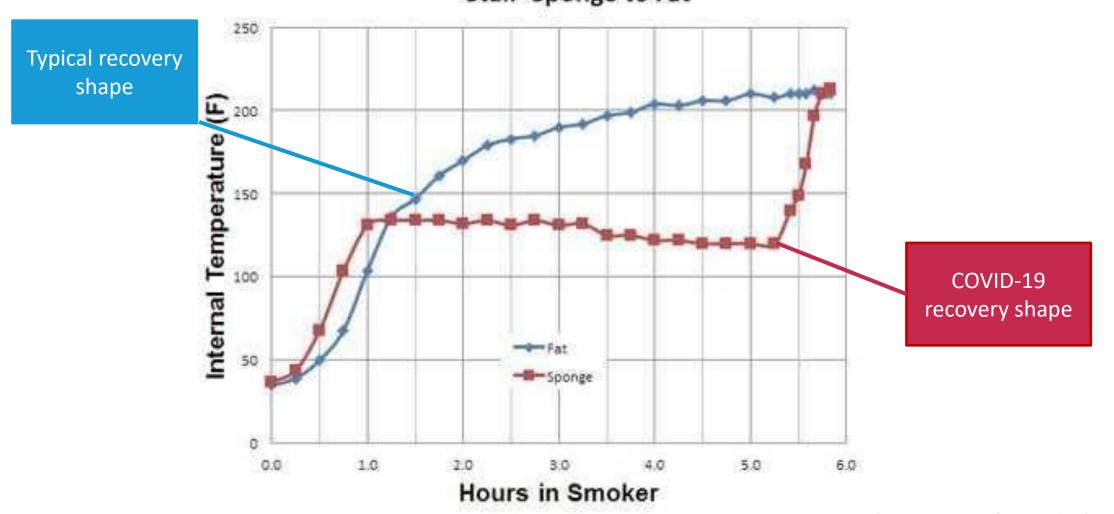


# Where is the world in the recovery cycle?



### Slow-BBQ'ing meat gives us insight into the shape of hotels recovery

After an initial recovery, demand seems likely to plateau until a 'cure' is found for COVID-19



Stall- Sponge vs Fat

Source: STR. 2020 © CoStar Realty Information, Inc.

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### Half way through May most of the world still had restrictions

Level of restrictions on hotels / hotel demand drivers as at May 17

#### Hotel recovery driver levels

- 1. Enforced closures
- 2. Hotels allowed to open
- 3. Domestic leisure returns
- 4. Domestic business returns
- 5. International returns
- 6. Group returns

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#### By the end of May things had started to ease

Level of restrictions on hotels / hotel demand drivers as at May 31

#### Hotel recovery driver levels

- 1. Enforced closures
- 2. Hotels allowed to open
- 3. Domestic leisure returns
- 4. Domestic business returns
- 5. International returns
- 6. Group returns

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#### Now just a handful of countries with enforced hotel closures

Level of restrictions on hotels / hotel demand drivers as at July 13th



#### Hotel recovery driver levels

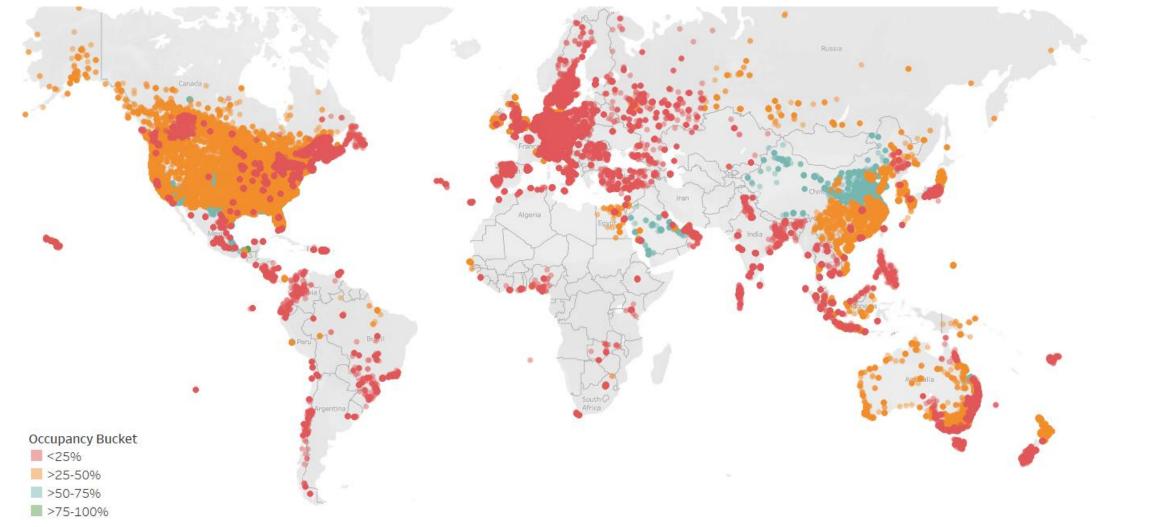
- 1. Enforced closures
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Source: STR. 2020 © CoStar Realty Information, Inc.

### A month ago Europe in red, US emerging and China mixed

Occupancy of reporting (open) hotels in STR sub-markets. Rolling 7 days to 30 May 2020

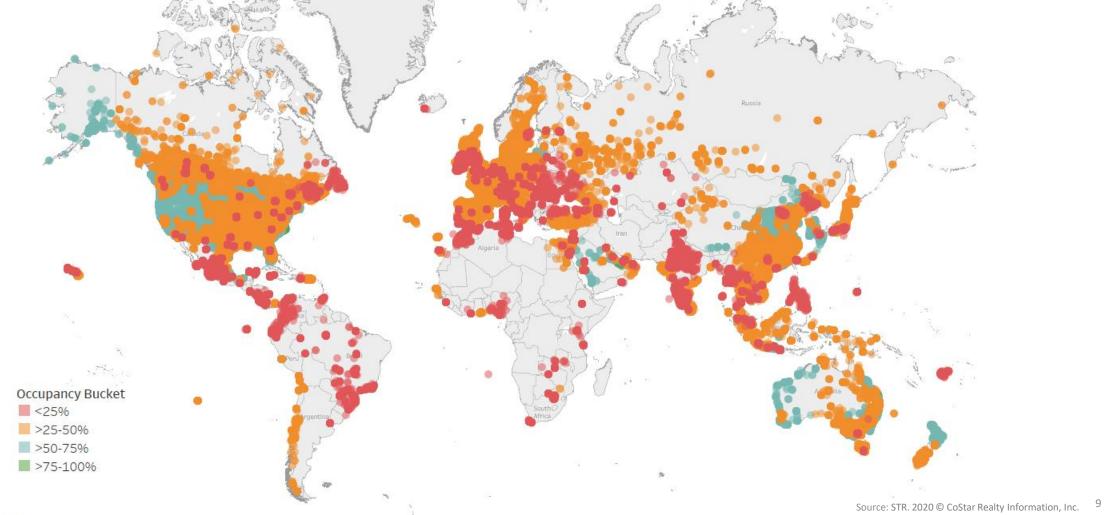




### **Global Recovery**

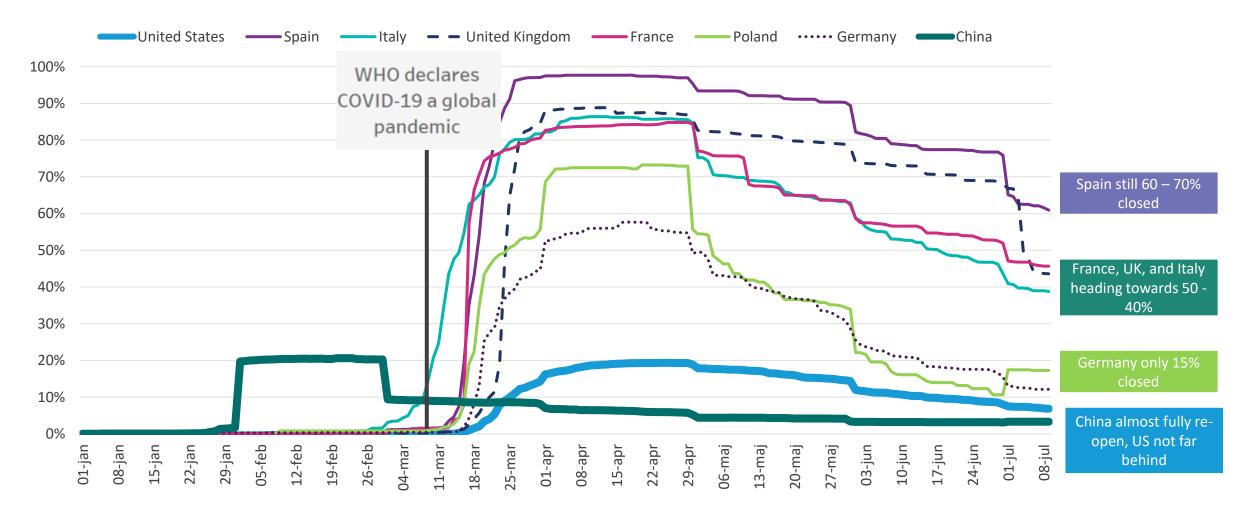
Occupancy of reporting (open) hotels in STR sub-markets, Rolling 7 days to July 4<sup>th</sup> 2020



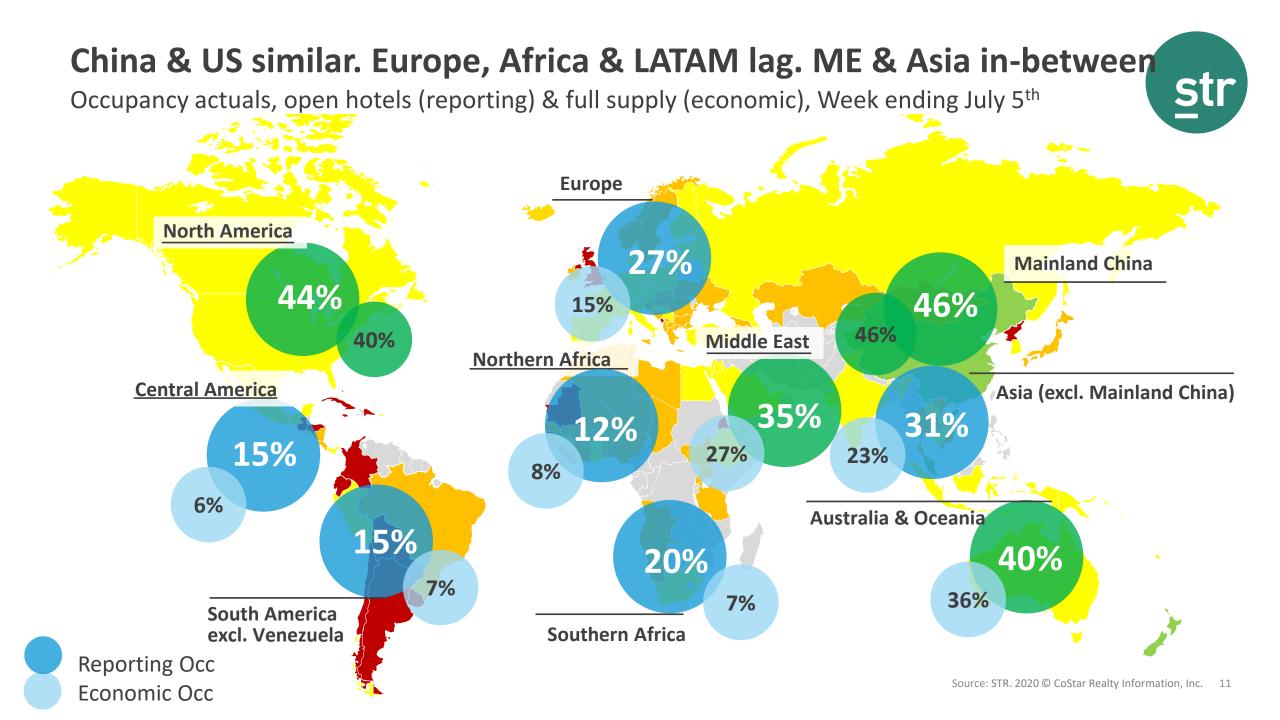


#### Hotels are re-opening at pace

% of hotels closed based on STR sample – Data as at 09.07.2020





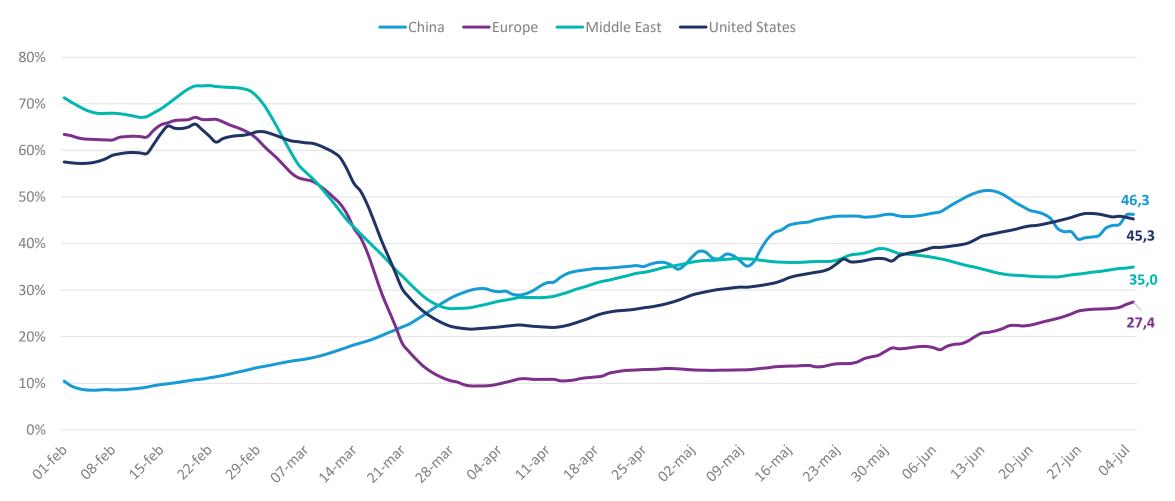


# So where are we heading?



### China & ME plateau? – US still recovering – Europe awakes

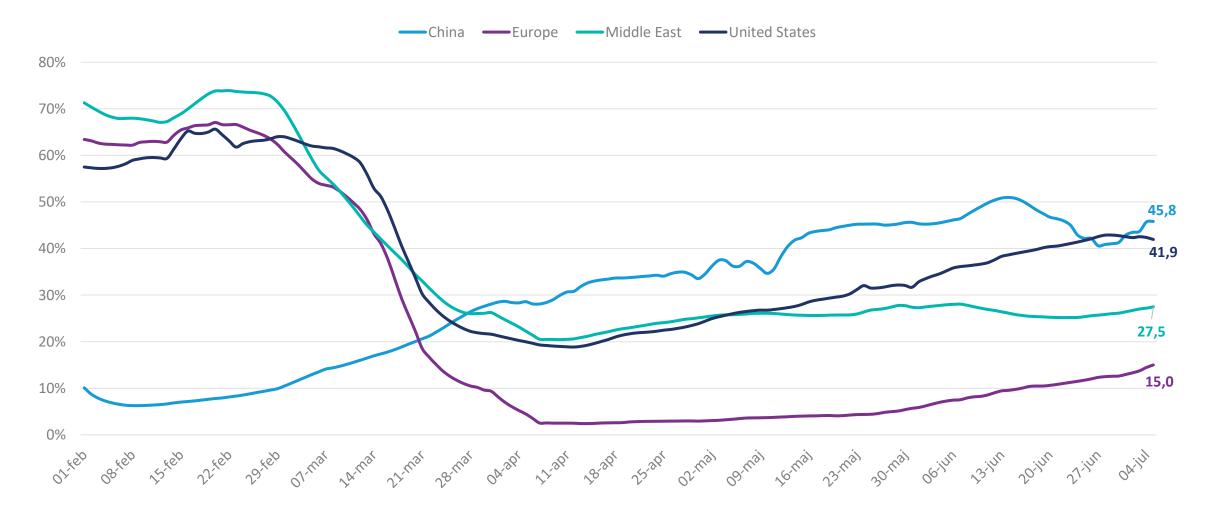
Absolute Rolling 7 days Occ % of participating (open) hotels



\* China data for week ending June 28 not yet available Source: STR. 2020 © CoStar Realty Information, Inc.

### **Occupancy on full inventory (economic) much lower for Europe**

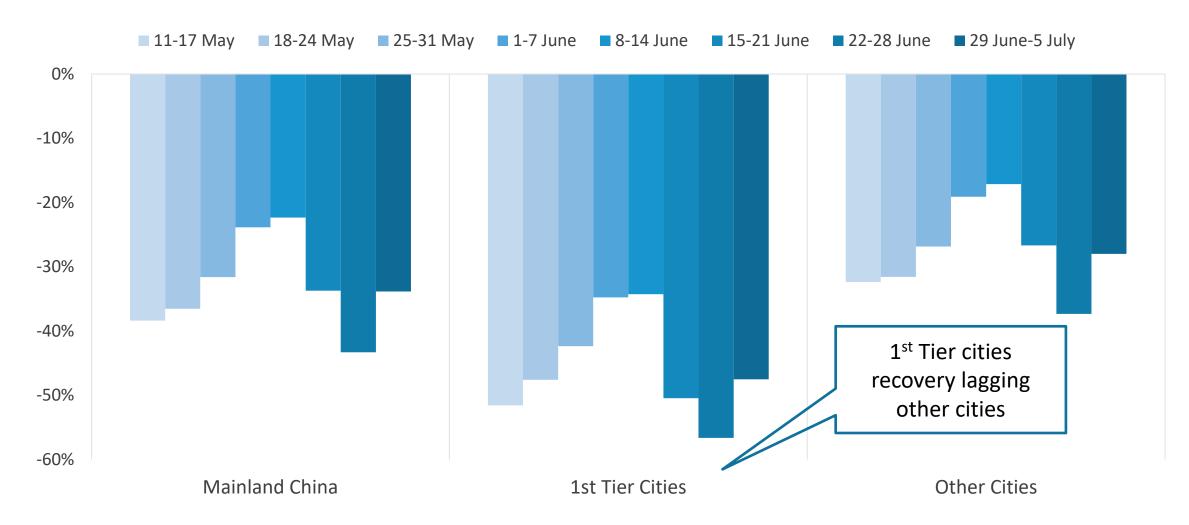
Absolute Rolling 7 days Occ % of full inventory hotels (economic occupancy)



Source: STR. 2020 © CoStar Realty Information, Inc.

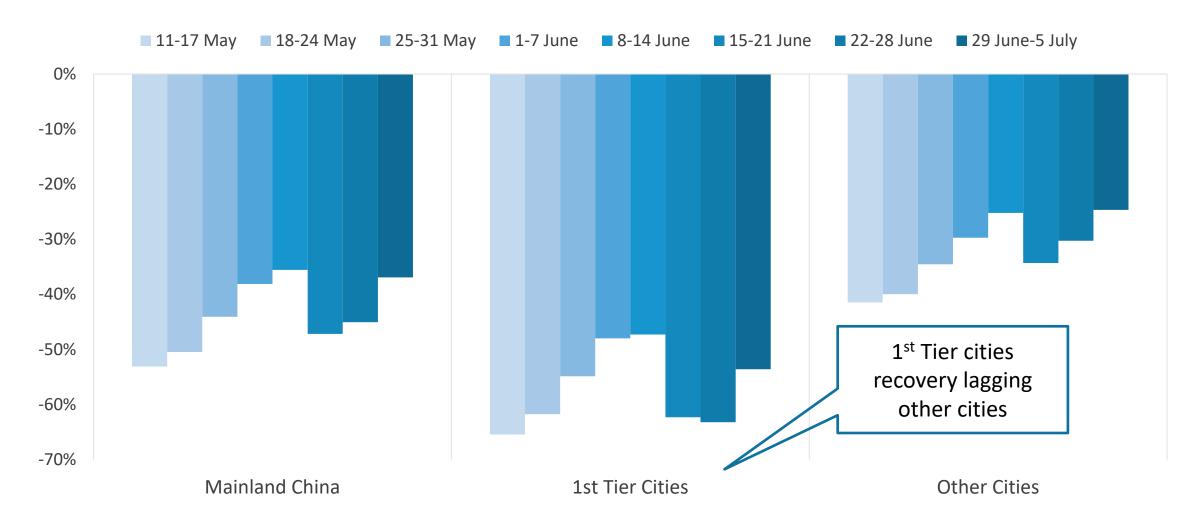
### China recovery seems to have stalled due to new virus outbreak

Occupancy % change on same week prior year



#### Are RevPAR's plateauing at 50% below 2019 levels?

RevPAR % change on same week prior year, local currency

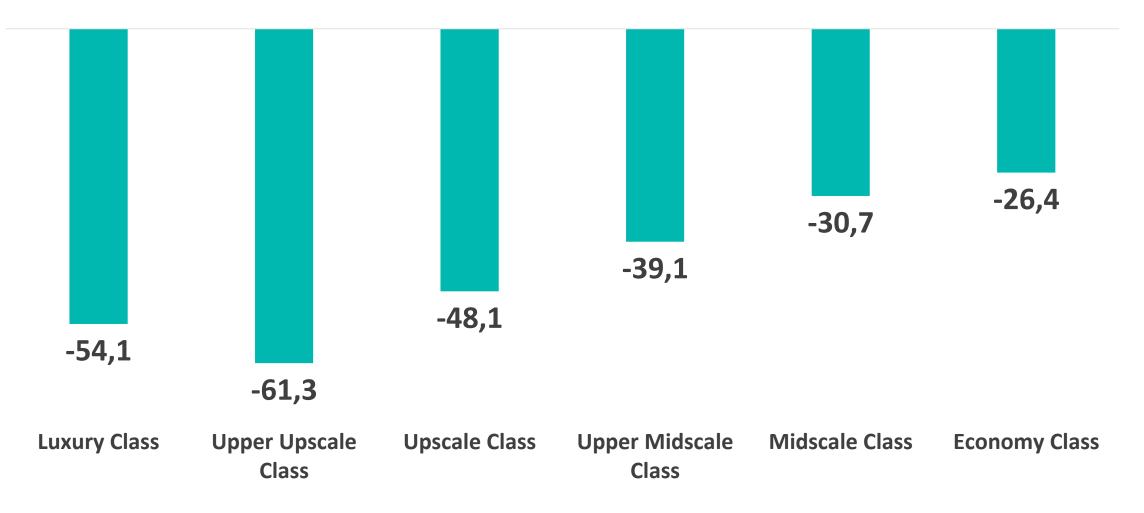




#### US recovery continuing towards 50% below 2019.... For now Total U.S., Rolling 7 day RevPAR % Change and New COVID19 Cases New COVID19 cases **RevPAR PC** 20% 250 000 1,2 0% 200 000 -20% 150 000 -40% -44,5 100 000 -60% 50 000 -80% -83,6 -100% 0 15-Feb 29-Feb 14-Mar 28-Mar 20-Jun 11-Apr 25-Apr 9-May 23-May 6-Jun 4-Jul

### **US Class Performance: Lower End Classes Outperform**

Total U.S., RevPAR % Change, week ending July 5<sup>th</sup> 2020



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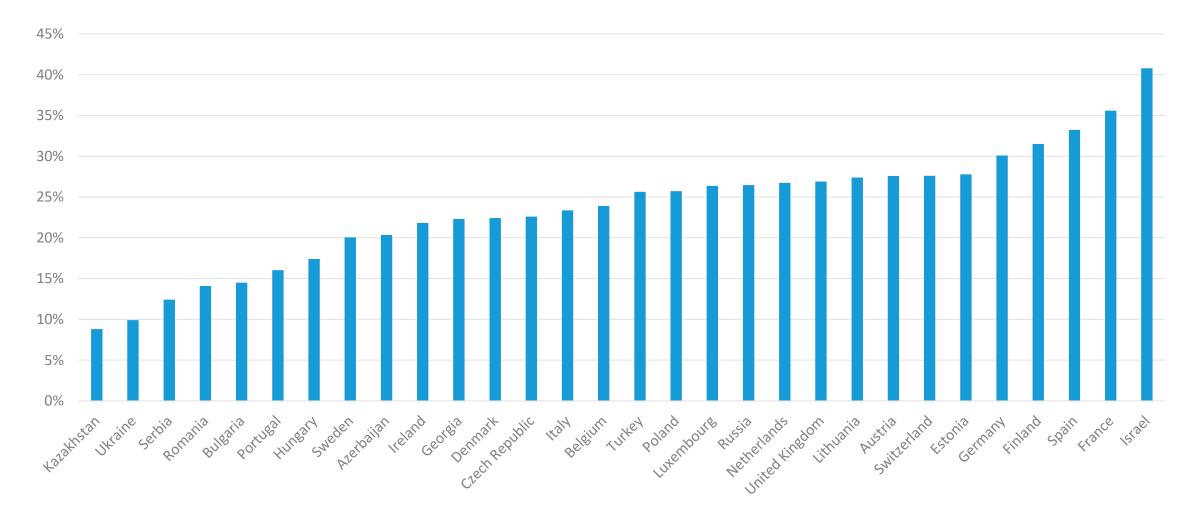
# How quickly can Europe get to temperature?



### European country occupancy of open hotels ranges from 10%-40%

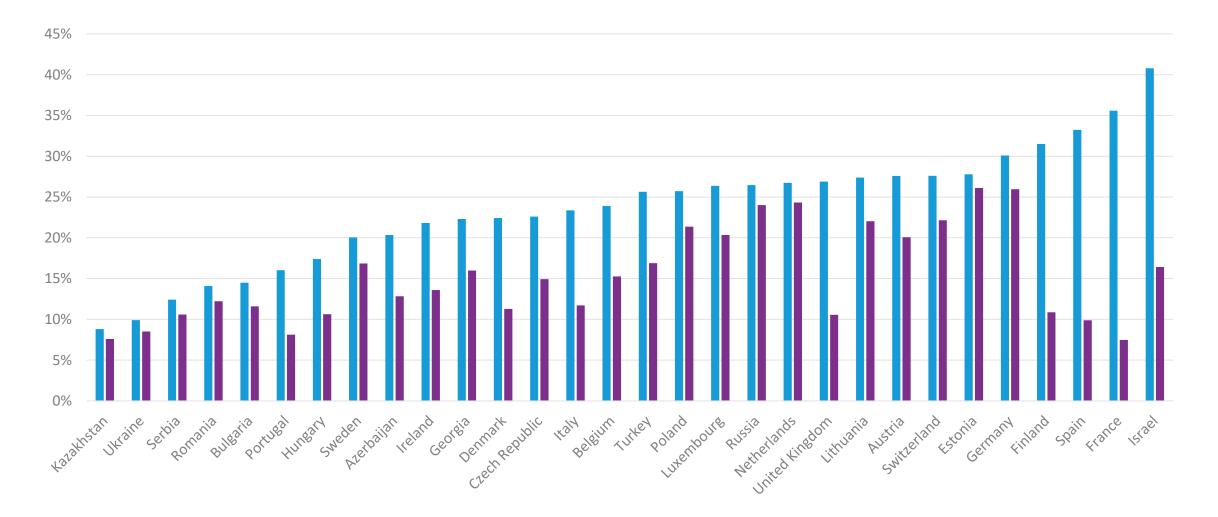


Occupancy, open hotels (reporting), Week ending July 5<sup>th</sup>



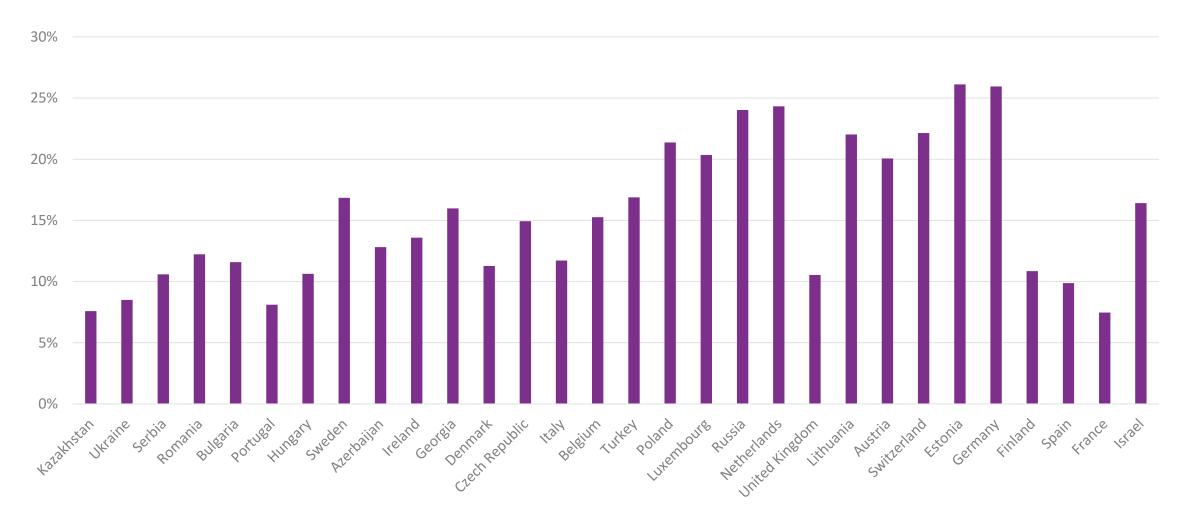
### ... but on a full inventory basis things look quite different

Occupancy, open hotels (reporting) & full inventory (economic), Week ending July 5<sup>th</sup>



#### ... and occupancy ranges from 5-25%

Occupancy, open hotels (reporting) & full inventory (economic), Week ending July 5<sup>th</sup>





### **Regional markets are leading the recovery – main cities lag**

Occupancy, open hotels, week ending July 5<sup>th</sup> 2020

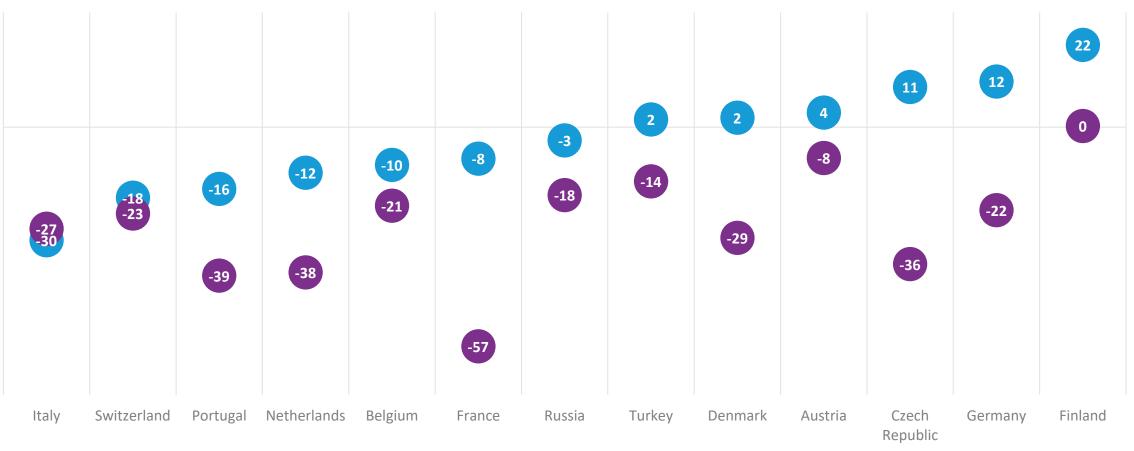


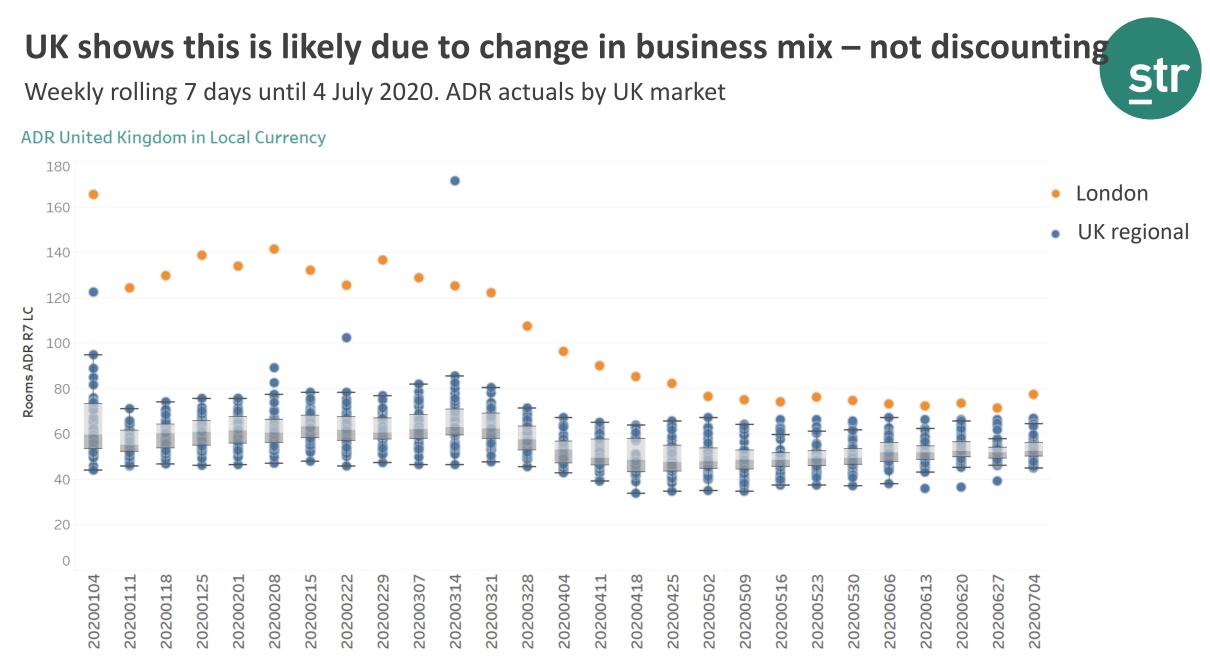
### Regional markets showing more resilience in rate

ADR change on same week in prior year, local currency, week ending June 28<sup>th</sup> 2020



Regional
Main City





#### Now Europe is re-opening is business on books bouncing back?

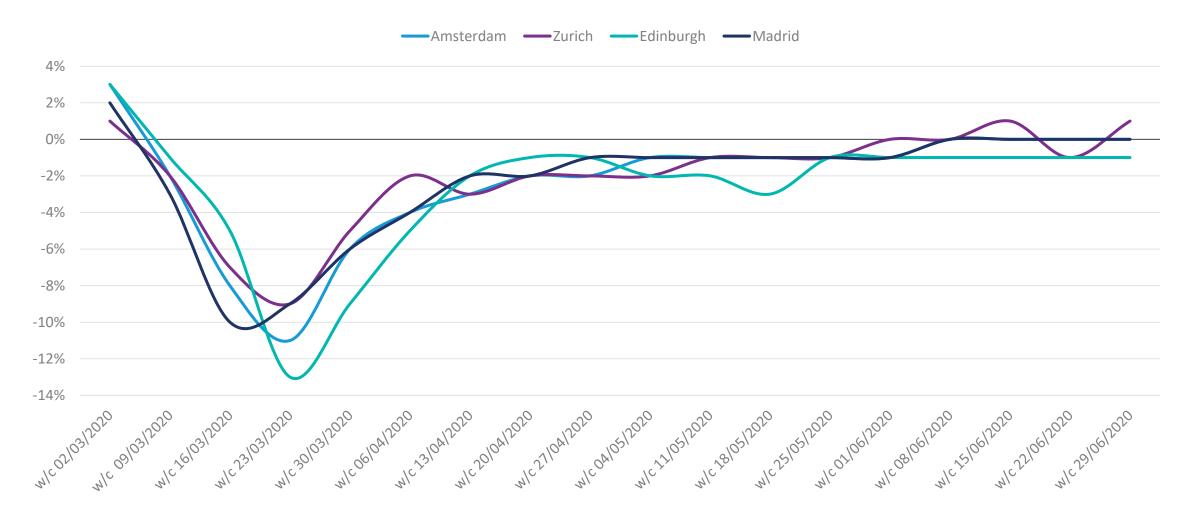




### Since march, the level of cancellations has been relentless

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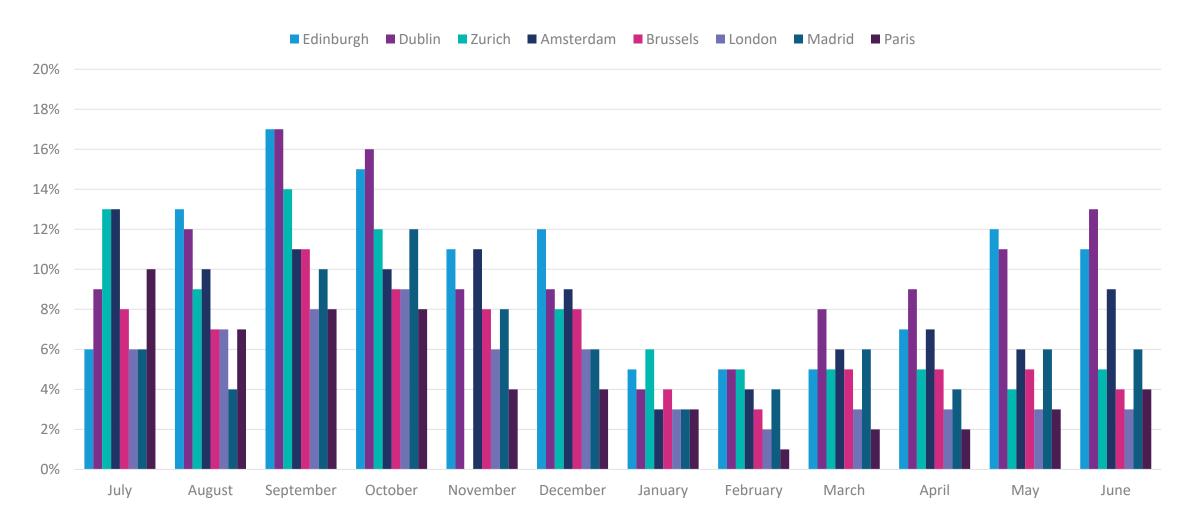
Aggregated next 83 day pickup for last 18 weeks



#### **Forward Occupancy next 12 months**

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#### Forward Occupancy as at 6<sup>th</sup> July



### Positive pick up in next month, mixed thereafter

Pickup from previous month as at 6<sup>th</sup> July

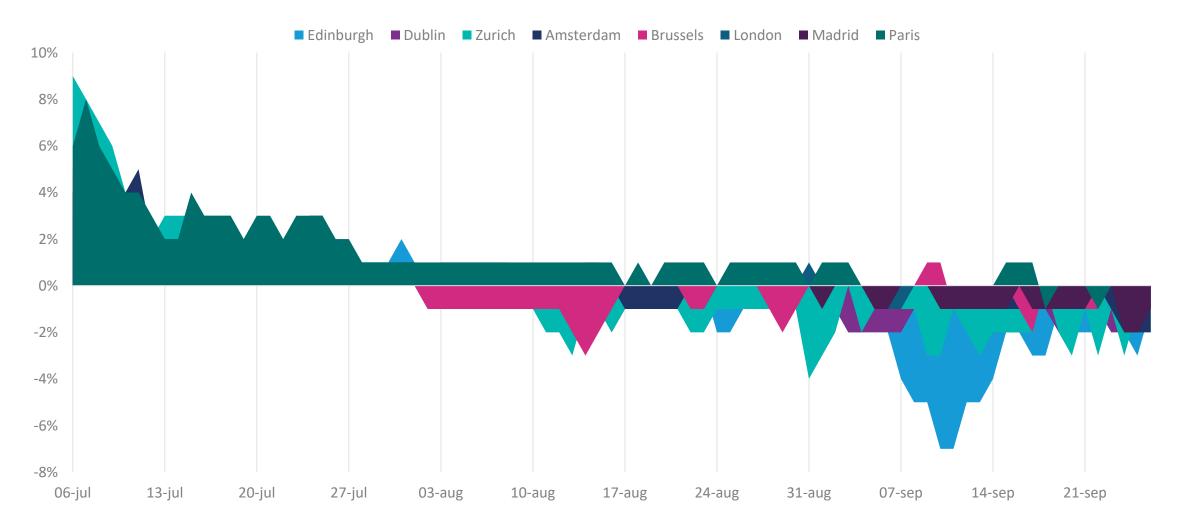


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### Yes, there is short lead life to be seen!

#### Pickup for next 83 days as at July 6th







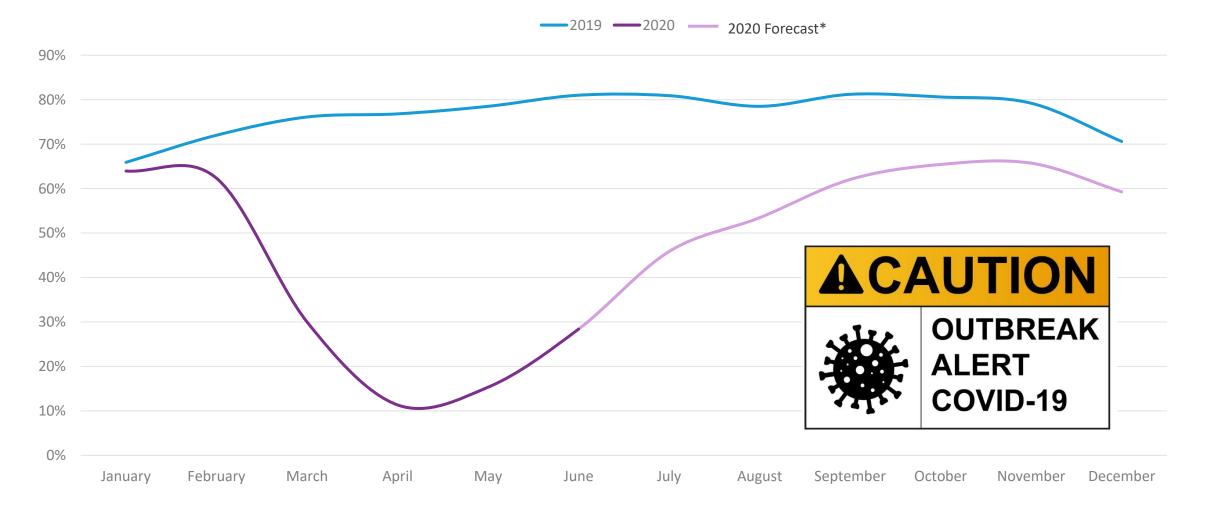
# Conclusions



#### Our forecasts assume we salvage some summer... but be careful



Europe, monthly occupancy actuals, full inventory, 2019 vs 2020



Forecast data is an average of the European Forecast markets





## Questions



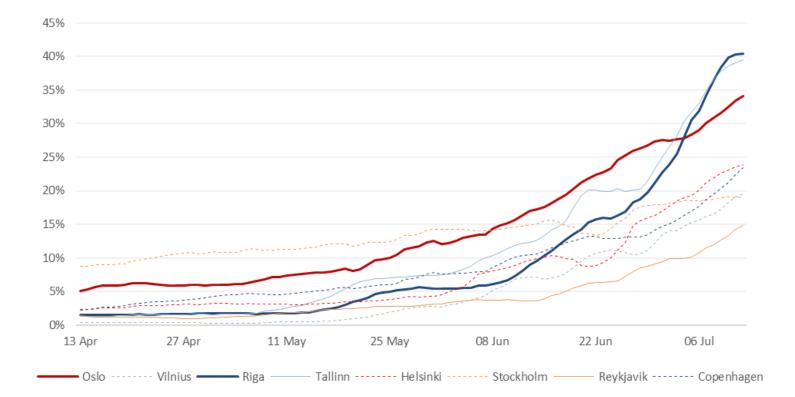
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Webinar 2020-07-15



#### **Development since bottom (Nordic capitals)**

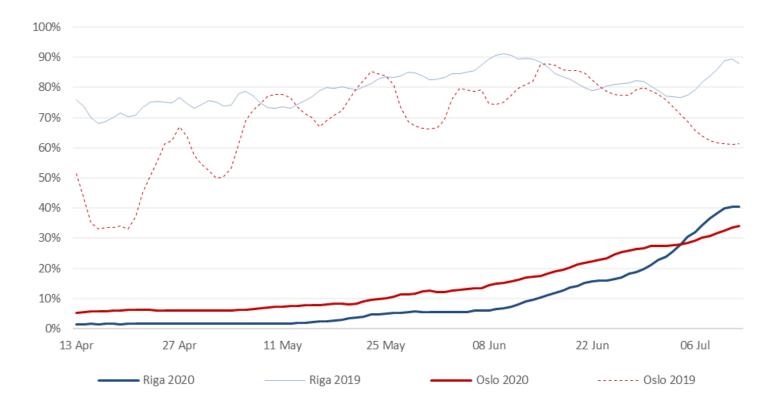
Occupancy 7 days rolling average 13 Apr – 12 Jul 2020



> Clear upward trend, helped by summer leisure travelers – Stockholm more flat than other capitals

#### Comparison year on year

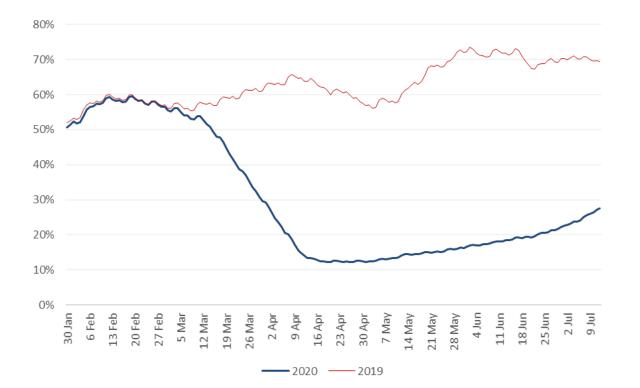
Occupancy 7 days rolling average 13 Apr – 12 Jul 2020



> Some markets close to last year's levels – Norway broadly, leisure capitals and Swedish leisure destinations

#### **Recovery path (Sweden)**

Occupancy 30 days rolling average 1 Jan – 12 Jul 2020



#### > Sweden – Slow upward trends with a leisure "kick" in last couple of weeks

st couple of wooks

#### Leading the way (short term) – Leisure market (Kalmar)

Occupancy 7 days rolling average 1 Jan – 12 Jul 2020



> Leisure destinations close to or in some exceeding 2019 levels – risk of backlash in virus spread?

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#### Adjusting to a new reality (short term) – MICE market (Sigtuna)

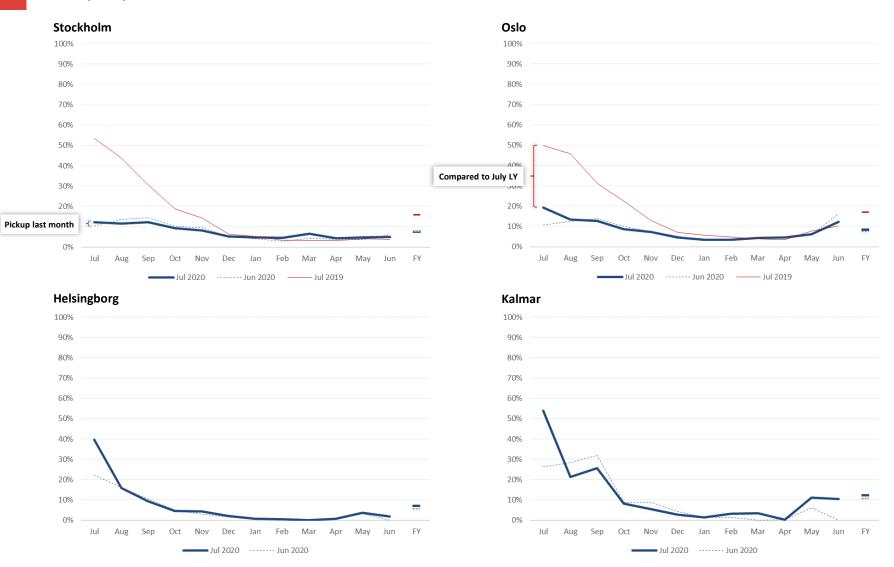
Occupancy 7 days rolling average 1 Jan – 12 Jul 2020



> MICE venues re-focusing on leisure segment and starting to see smaller meetings return (still 50 person limit)

#### **Outlook 12 months forward**

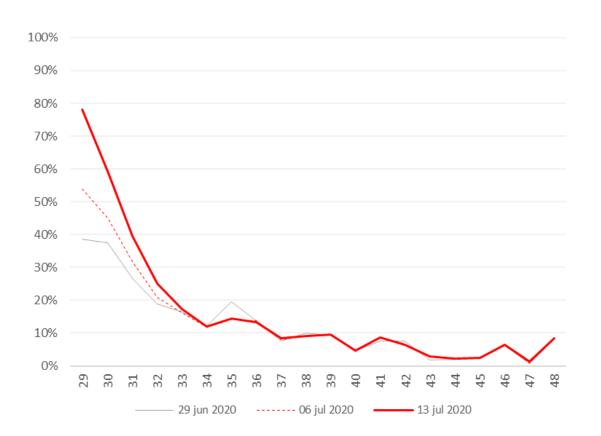
Occupancy On the Books Jul 2020 – Jun 2021



> Pickup short-term has improved, medium-term more passive – pickup even shorter than a month ago

#### **Outlook OTB short-term (Helsingborg)**

Occupancy On the Books per week Jul 2020 – Nov 2021



> Pickup significant 1-4 weeks ahead

#### **Current State Nordic Hotel Market**

#### Summary

- > We see the start of a recovery will it last?
  - Occupancy roughly on half the normal levels overall
- > Summer started at midsummer at least in outdoor leisure destinations
  - Pickup extremely short almost entirely leisure, no business and events
- > Some destinations suffer more from being cut of from the world
  - E g Stockholm
- > When will business travel and larger events return?
  - How large is the impact from adaptations to online meetings etc?